

UNIVERSITY OF WARWICK

SENATE

Minutes of the meeting held on Wednesday 12 March 2014

- Present: Vice-Chancellor (in the Chair), Dr A Adams, Professor R Ball, Ms A Chambers, Professor A Clarke, Professor C Constable, Professor J Davey, Ms E Davies, Ms L Gill, Professor L Green, Mr R Green, Professor N Hewlett, Professor Christina Hughes, Professor Christopher Hughes, Professor S Jacka, Professor S Jarvis, Professor T Jones, Dr J Kidd, Mr S Lamb, Professor G Lindsay, Professor M Luddy, Professor A Menezes, Professor A Muthoo, Professor M Nudds, Professor A Reeve, Professor S Shapiro, Professor M Shipman, Professor C Sparrow, Mr B Sundell, Professor S Swain, Professor P Thomas,
- Apologies: Professor A Caesar, Professor A Coats, Ms J Cooper, Professor S Croft, Professor S Gilson, Dr C Jenainati, Professor N Johnson, Professor A Norrie, Professor J Palmowski, Professor N Stocks, Professor M Taylor, Mr S Williams, Professor P Winstanley, Professor L Young, Professor V Zammit.
- In attendance: Administrative Officer (Academic Registrar's Office), Group Finance Director, Deputy Academic Registrar, Deputy Registrar, Registrar

73/13-14 Minutes

RESOLVED:

The minutes of the meeting of the Senate held on 29 January 2014 2013 be approved.

74/13-14 Matters Arising on the Minutes

a) Progress of Senate Recommendations

REPORTED:

That the Council, at its meeting on 13 February 2014, noted the report from the Senate and approved the recommendations of the Senate recorded under the following items:

- (i) Proposed amendments to Ordinance 14 on Honorary Degrees (for the second time) (minute 66/13-14 referred)
- (ii) Proposed amendments to Ordinance 13 on Degrees and Diplomas (for the first time) (minute 57(r)/13-14 referred)
- (iii) Proposed amendments to Regulation 38 on Research Degrees (minute 57(i)/13-14 referred)
- (iv) Proposed amendment to Regulation 36 on Access to University Facilities for Temporarily Withdrawn/Resit Students (minute 57(o)/13-14 referred)
- (v) Alcohol and Drugs Policy (minute 67/13-14 referred)
- (vi) The dis-establishment of the Centre for Mechanochemical Cell Biology and the Centre for Small and Medium Sized Enterprise; and the establishment of the Centre for Law, Governance and Regulation of the Global Economy and the Warwick Institute for the Science of Cities as University Research Centres (minute 62/13-14 (c) referred).

b) Report on the Review of the Graduate School

REPORTED:

That the Senate, at its meeting held on 29 January 2014, considered the report arising from the Review of the Graduate School, conducted in May 2013, (S.19/13-14) and the response from the Board of Graduate Studies (S.20/13-14).

REPORTED: (by the Pro-Vice-Chancellor (Postgraduate and Transnational Education))

- (i) In response to a comment from Ms Gill relating to the availability of space, that facilities such as the Wolfson Research Exchange and Postgraduate Hub were now operating near capacity and consideration was being given to departmental facilities and means of fostering a greater sense of community particularly amongst postgraduate research students.
- (ii) In response to concerns raised by Professor Ball, that work was underway in the Graduate School to articulate the distinctiveness of the Warwick Postgraduate Research experience, to ensure that this was evidenced by the Graduate School's support strategy.
- (iii) In response to a query raised by Professor Constable, that any additional advisory support offered to doctoral students would be appropriately tailored, it being noted that feedback from the Postgraduate Student Experience Survey indicated that students often appeared to seek support beyond their supervisory team.

RESOLVED:

That further consideration be given to matters raised in the Review Report and optimum means of addressing them, it being noted that the appointment of a Pro-Vice-Chancellor for Postgraduate Education was intended to signal a further step change in the level of service provision to this community.

CONSIDERED:

An oral update report from the Registrar, noting that it was the intention of the Pro-Vice-Chancellor (Postgraduate and Transnational Education) to gather together Heads of Academic Departments, CDTs and others with a view to considering potential future priorities and any potential reorientation of the Graduate School; it being noted that discussions were on-going with an individual with respect to assuming a role as Interim Academic Director of the Graduate School and leading on a variety of student-facing matters.

75/13-14 Vice-Chancellor's Business: Senior Management Team

REPORTED:

That Professor Simon Swain be warmly congratulated on his recent appointment as Pro-Vice-Chancellor for Research (Arts & Social Sciences).

76/13-14 Vice-Chancellor's Business: International Developments and Collaborations

REPORTED:

- (a) That the European Space Agency had scheduled a University of Warwick space mission, PLATO, for launch in 2024, noting that the PLATO consortium was led by Professor Don Pollacco from Physics;
- (b) That the Vice-Chancellor had recently joined a Ministerial Visit to Australia and Indonesia led by David Willets, which included a visit to the Square Kilometre Array; a global science and engineering project to build the world's largest radio telescope, which the UK government had identified as a potential High Value Opportunity and to which Warwick already had links through Dr Danny Steeghs in Physics;
- (c) That an MoU had been signed with the Indonesian Institute of Sciences, LIPI, to create long-term collaboration with Indonesia in professional education and in priority research areas mapping directly onto Warwick's GRPs;
- (d) That the Vice-Chancellor had signed an agreement with Monash and King's College London to investigate the possibility of establishing a doctoral training centre in Indonesia.
- (e) That the Vice-Chancellor had visited CERN, where twenty Warwick researches were based, noting that from October to December 2013, Warwick had the rare distinction of providing the Physics Coordinators for two of the four international physics experiments at the Large Hadron Collider: Professor Tim Gershon and Professor Bill Murray.

77/13-14 Vice-Chancellor's Business: National Automotive Innovation Centre

REPORTED:

That Heads of Terms for the construction of the new £92M National Automotive Innovation Campus (NAIC) with Jaguar Land Rover and Tata had been signed.

78/13-14 Vice-Chancellor's Business: Capital Investment

REPORTED:

That announcements had been made of a further £250 million of capital investment over the next five years; to include upgrading and enhancing centrally timetabled rooms across campus, creating new interdisciplinary research labs and construction of a new Humanities building, new student residences and a brand new £15M teaching and learning centre, the first phase of which would be completed by late 2015; it being noted that future development plans were closely tied to the University's ability to achieve higher surpluses and securing additional philanthropy.

79/13-14 Vice-Chancellor's Business: National Student Survey

REPORTED:

That the University's NSS campaign was launched on 10th February 2014; the response so far having been high, with 25% of the student body completing the survey in its first week and completion rates now standing at 54% and the School of Theatre Studies, and Departments of Computer Science, Psychology, German and Politics currently enjoying the highest response rates.

80/13-14 Vice-Chancellor's Business: University Strategy

REPORTED:

That work on the institutional Strategy refresh continued; that the Steering Committee was due to review it at the end of March 2014, following which it would be considered at a Heads of Department Forum in April 2014, and thereafter would follow 5-week consultation period at the culmination of which documentation would be circulated to Council and Senate members prior to a final draft being submitted to the Senate in June and the University Council in July 2014.

81/13-14 Creation of a School of Modern Languages and Cultures

CONSIDERED:

A paper setting out the proposed vision for a new School of Modern Languages and Cultures together with an oral report from Professor S Swain, Chair of the Board of the Faculty of Arts, (S.33/13-14).

REPORTED: (by the Chair of the Board of the Faculty of Arts)

- (a) That the proposal represented a further strengthening of language provision subsequent to the establishment of the Sub-Faculty in 2011 with the intention of developing a unitary model in terms of future finance, recruitment, research strategy and teaching and learning.
- (b) That formal consultations on the proposals with staff and students had taken place, at which the proposals had been positively received.
- (c) In response to a query from Professor Hewlett, that there would be no major changes to current academic or professional staff roles, and that consultation on the process for the appointment of a new Head of School would shortly get underway, it being understood that an early appointment would be advantageous.
- (d) In response to a query from Professor Constable, that provision for "with" and "joint" degrees within the Faculty of Arts involving languages should be reviewed with a view to some simplification and enhanced use of available resource being made.
- (e) That efforts would be made to engage the Chair of the University Council on the proposals ahead of the next meeting of the Council in May in order to ensure that an opportunity for earlier approval by the Council might be facilitated so as to permit a variety of arrangements predicated upon the creation of the new School to proceed.

RESOLVED:

- (f) That the academic vision for the creation of a School of Modern Languages and Cultures with effect from 1 August 2014 be approved as set out in paper S.33/13-14.
- (g) That the establishment of the School of Modern Languages and Cultures be approved, noting for the first time the revisions to University Ordinance 7 on the Constitutions of the Boards of the Faculties and Ordinance 8 on Sub-Faculties, as set out in paper S.33/13-14 (appendix 4).

- (h) That the disestablishment of the Sub-Faculty of Modern Languages, the Departments of French Studies, German Studies, Hispanic Studies, and Italian and the Language Centre be approved, noting for the first time the necessary revisions to the Ordinances 7 & 8 as set out in paper S.33/13-14 (appendix 4).

84/13-14 Research Technology Platform Strategy

CONSIDERED:

A paper from Professor Tim Jones, Pro-Vice-Chancellor for Research (Science and Engineering), Knowledge Transfer and Business Engagement, setting out a proposal to implement a Research Technology Platform Strategy (S.46/13-15), together with an oral report.

REPORTED: (by the Pro-Vice-Chancellor for Research (Science and Engineering), Knowledge Transfer and Business Engagement)

- (a) That consideration had been given to new means of planning access to larger-scale facilities with a strong service element to a broad cross-section of researchers including from outside the University.
- (b) That the intention behind the establishment of the RTPS was to take the management and running of the relevant facilities outside of specific academic departments with a view to enhancing accessibility and efficiency
- (c) That there would be no academic impacts, with Directors remaining in their respective academic departments, and professional staff moving with their service leads, it being noted that under governance arrangements these staff would have a dotted reporting line to the Registrar; it being noted that a consultation with technical staff was underway.
- (d) That in future years a template would be developed for consideration of potential new platforms seeking to adopt this model of operation.

RESOLVED:

That the proposals that the Biomedical Services Unit, High Performance Computing, the Electron Microscopy facility in the MAS building, the X-ray Diffraction Suite in the MAS Building and the Biological Mass Spectrometry facility be established as Research Technology Platforms, with effect from 1 August 2014 be approved as set out in paper S.46/13-14.

85/13-14 University Risk Update

CONSIDERED:

A paper on the status of the University's key risks, together with an oral report from the Deputy Registrar, noting full institutional risks and key risks highlighted (S.34/13-14).

REPORTED: (by the Deputy Registrar)

- (a) That the Autumn Term Institutional Risk Register had been circulated for consideration by the Senate having been suitably re-orientated following approval at Council on 13th February 2014.
- (b) That the Spring Term Institutional Risk Register was currently in development, and that this would be a rolling item of business for the Senate.

RESOLVED:

That the full list of institutional risks presented in Appendix 1 of paper S.35/13-14 be noted.

86/13-14 Key Performance Indicators

CONSIDERED:

A paper on the proposed new University Key Performance Indicators model, as recommended by the Steering Committee at its meeting held on 3 February 2014, together with an oral report from the Deputy Registrar (S.36/13-14).

REPORTED: (by the Deputy Registrar)

- (a) That the paper (S.36/13-14) outlined early models for new KPIs for the University, recommended for consideration by the Steering Committee.
- (b) That the proposed new KPI model would enable a transparent and detailed review of the five core areas of University activity and performance; Research, Teaching, Learning and Student Experience; International Profile; Finance and Estates, to be undertaken.
- (c) That additional key information would be included in future KPIs as it became available.

RESOLVED:

That the new KPI model be approved as set out in paper S.36/13-14.

87/13-14 Report from the Assembly

RECEIVED:

A report from the meeting of the Assembly held on 11 February 2014, (S.38/13-14).

REPORTED: (by the Registrar)

- (a) That the Vice-Chancellor had called a meeting of the Assembly to communicate news of planned capital developments and the University's financial planning context and its impact upon pay and award structures.
- (b) That the meeting of the Assembly had been followed by similar meetings for support staff and research students who teach.
- (c) That the Council resolved to note the resolutions of the Assembly when undertaking the planning process in the current academic year.

88/13-14 Report from the Steering Committee

CONSIDERED:

A report from the Steering Committee (S.39/13-14) and its resolutions recorded under the following items:

(a) Investment in Teaching and Learning

REPORTED:

That future investment in Teaching and learning was considered at the meeting of the Assembly and that more than £250m of capital investment was planned over the next five years.

(b) 2014-15 HEFCE Grant Letter from BIS

REPORTED:

That the grant letter from BIS had set out indicative allocations for the financial year 2015-2016, noting the provision of a maximum of 30,000 additional student places and the removal of Student Number Control in 2014/2015, the maintenance of the 2013/14 ring-fenced settlement for science and research recurrent funding, and an increase in capital funding for teaching and research to £440m in 2014/15.

(c) EU Horizon 2020

REPORTED:

That Horizon 2020 commenced on 1 January 2014, replacing FP7, and would continue for 7 years. The first calls for funding over two years had been issued.

(d) National Student Survey (NSS) Launch

REPORTED:

That the National Student Survey would run until 30 April 2014, with completion rates having increased from the same point in 2013, and many departments offering bespoke events to encourage engagement.

- (e) European Research Council Awards
- (f) Degree Congregations: January and July 2014
- (g) Staff Network Day
- (h) Professor Lord Kumar Bhattacharyya
- (i) Warwick Business School Rankings
- (j) Campus Cycle Route
- (k) IGGY Award Success
- (l) Appointment of Vice-Chancellor: Monash University
- (m) Publication of Strengthening the Quality Assurance of UK Transnational Education:
 - (n) Consultation
 - (o) 2013 UK Higher Education Survey of European Activity
 - (p) One World Week
 - (q) Revision to the 2014/15 Access Agreement
 - (r) Adonis Growth Review: Submission from the University of Warwick
 - (s) Centre for Arts Doctoral Research Excellence (CADRE)
 - (t) UK Research Partnership Investment Fund 2015/16

- (u) Timetable Remodel Progress Update
- (v) Education Report
- (w) Institutional Risk Update
- (x) University Key Performance Indicators
- (y) Student Rents
- (z) Warwick Ventures Incubators
- (aa) Warwick Salsa Society Success
- (bb) Research Performance and Funding in UK Higher Education Institutions
- (cc) UCAS End of Cycle Report 2013

89/13-14 Report from the Academic Quality and Standards Committee

CONSIDERED:

A report from the Academic Quality and Standards Committee (S.40/13-14) and its resolutions recorded under the following items:

- (a) Strategic Items
- (b) Teaching College
- (c) e-Learning Steering Group

RESOLVED:

That the proposal that the e-Learning Steering Group be formally disestablished, in light of the establishment of new sub-groups of the Committee, including the Technology Enhanced Learning Sub-Group, be approved as set out in paper S.40/13-14.

- (d) Report from the Contact Hours Working Group
- (e) Regulation 8: 4-year IUMDs

RESOLVED:

That the final date for students in the fourth and final year of an Integrated Undergraduate Master's degree to opt to graduate with a Bachelor degree be set at 31 January, as set out in paper S.40/13-14.

- (f) Change to Regulation 38: maximum time allowed for minor corrections to a DCLinPsych thesis

RESOLVED:

That Regulation 38.12, governing the Degree of Doctor of Clinical Psychology (DCLinPsych), be amended to specify that the period during which minor corrections may be made be extended to a maximum duration of three months, rather than one month, in order to harmonise the DCLinPsych with other research degrees awarded by the University as set out in paper BGS 38/13-14.

- (g) Regulation 8.10 Appeals: Scope of Preliminary Review Panels

RESOLVED:

That a proposal from the Board of the Faculty of Medicine to amend regulation 8.10 be approved as set out in paper MUSC 7/13-14 (revised 2), subject to the amendment of a typographical error identified at the meeting.

(h) Regulation 36: Continuation of Registration Committees

RESOLVED:

That amendments to Regulation 36 Governing Student Registration, Attendance and Progress, relating to the provisions for the administration of Continuation of Registration Committees, be approved as set out in paper BGS 21/13-14 (revised).

(i) Collaborative Course Proposals

RESOLVED:

That the following new and revised courses and collaborations be approved as set out in paper S.40/13-14

- (i) International PGCE (iPGCE)
- (ii) Monash-Warwick Double Masters in Journalism, Politics and International Studies
- (iii) Monash-Warwick Joint PhD in Social Sciences
- (iv) MA in Global Shakespeare with Queen Mary University, London
- (v) Collaboration with the Confederation of Indian Industries
- (vi) Collaborative module with HSBC: Lean Sigma Greenbelt
- (vii) Franchise of a collaborative module with the Eastern Mediterranean University, Cyprus
- (viii) MSc in Diamond Science and Technology

(j) “Part 4” Course Approval Form

RESOLVED:

That the proposed changes to the “Part 4” Course Approval Form be approved as set out in paper CFDLSC 20/13-14.

(k) Collaborative Periodic Review Process

RESOLVED:

That the proposal to revise the collaborative review process be approved as set out in paper CFDLSC 3/13-14.

(l) New Undergraduate Courses of Study

(m) New Postgraduate Courses of Study

(n) Revised Postgraduate Courses of Study

90/13-14 Joint Report from the Boards of the Faculties of Arts, Science and Social Sciences

CONSIDERED:

A joint report from the Boards of the Faculties of Arts, Science and Social Sciences (S.41/13-14) and its resolutions recorded under the following items:

- (a) Board of the Faculty of Arts: Liberal Arts
- (b) Board of the Faculty of Science: Timeliness of Feedback Report for Term 1, 2013/14
- (c) Board of the Faculty of Social Science:
 - (i) Gender Equality Charter Mark
 - (ii) Festival of Social Sciences
 - (iii) Post-REF Impact Event

91/13-14 Report from the Intellectual Property Committee

CONSIDERED:

A report from the Intellectual Property Committee (S.42/13-14) and its resolutions recorded under the following items:

- (a) Update on Intellectual Property (IP) Agreements within University Strategic Partnerships
- (b) Regulation 28 covering Intellectual Property Rights
- (c) Research Impact

92/13-14 Report from the Research Committee

RESOLVED:

A Report from the Research Committee (S.43/13-14), noting that the following members of Research staff had been approved as members of the Research Committee for the remainder of the academic year 2013-14:

Peter Whalley (deputy Sharifah Sekala)

RECOMMENDED (to the Council):

That the Centre for Connecting Research on Employment and Work (CREW) be formally approved as a substantive University Research Centre with effect from the start of the academic year 2014-15 as set out in paper S.43/13-14.

93/13-14 Awards and Distinctions

RECEIVED:

A paper setting out Awards and Distinctions conferred upon members of the University since the last meeting of the Senate held on 29 January 2014 (S.44/13-14).

94/13-14 Revisions to University Ordinance 13 on Degrees and Diplomas

RECOMMENDED: (to the Council)

That the proposed revisions to Ordinance 13 on Degrees and Diplomas, be recommended for approval to the Council for the second time, as set out in paper S.37/13-14.

95/13-14 Student and alumni deaths

REPORTED:

That the University had been informed of the deaths of the following students and alumni since the last meeting of the Senate held on 29 January 2014 and that the condolences of the Senate be extended to the families of:

Alumni:

Mr Mark Duncan, MA Globalisation and Development 2005 - 2007

Mrs Cheryl Benjamin, BA Sociology 1975-1978

Ms Elaine Penny Buckle, MEd Education 1990-1995

Professor Roland Craigwell, MA Economics 1988-1989

Mrs Elizabeth Davis, BA French Studies 1995-1999

Miss Lucy Granshaw, BA English and American Literature 1980-1983

96/13/14 Date of the next meeting

REPORTED:

That the next meeting of the Senate would be held on Wednesday 11 June 2014 in the Council Chamber, Senate House.

DR/Governance/SENATE/2013-2104/Minutes/12Mar14 unconfirmed mins