

Design for X

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Product Excellence using 6 Sigma
Module

Objectives of the session



- Introduce Design for X
- Discuss Specific Design for X methods
- In-module project question

Design for X

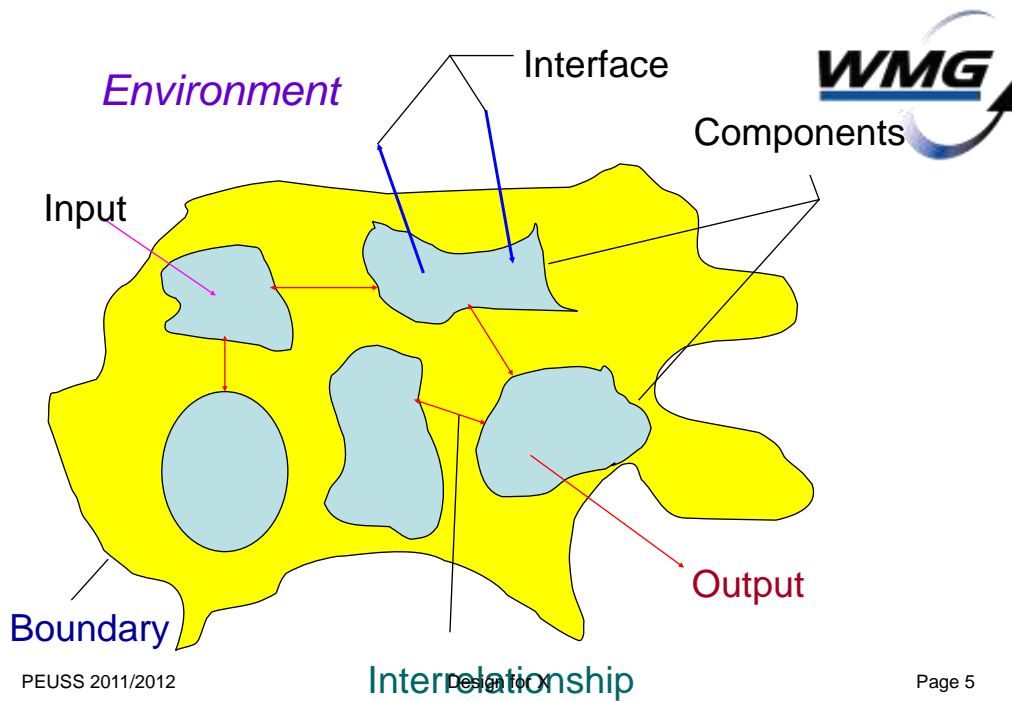


- Concurrent engineering is a contemporary approach to DFSS.
- DFX techniques are part of detail design
- To improve:
 - life-cycle cost; quality, increased design flexibility, and increased efficiency and productivity
- Benefits include:
 - competitiveness measures, improved decision-making, and enhanced operational efficiency.
- “X” in DFX is made up of two parts: life-cycle processes x and performance measure (ability) (Huang 1996).
- Effective approach to implement concurrent engineering.
- System design

System design



- Systems and its characteristics
 - System is an interrelated set of components, with identifiable boundary, working together for some purpose
- A system has nine characteristics:
 - Components-----Subsystems
 - Interrelated components
 - A boundary
 - A purpose
 - An environment
 - Interfaces
 - Input
 - Output
 - Constraints



System characteristics

- **A component**
 - an irreducible part or aggregation of parts that make up a system, also called a subsystem
- **Interrelated components**
 - Dependence of one subsystem on one or more subsystems
- **Boundary**
 - The line that marks the inside and outside of a system and that sets off the system from its environment

System characteristics



- **Purpose**
 - The overall goal or function of a system
- **Environment**
 - Everything external to a system that interacts with the system
- **Interface**
 - Point of contact where a system meets its environment or where subsystems meet each other.

System characteristics



- **Constraint**
 - A limit to what a system can accomplish
- **Input**
 - Whatever a system takes from its environment in order to fulfill its purpose
- **Output**
 - Whatever a system returns from its environment in order to fulfill its purpose

Logical and Physical system description



- **Logical system description**
 - Description of a system that focuses on the system function and purpose without regard to how the system will physically implemented
- **Physical system description**
 - Description of a system that focuses on the how the system will be materially constructed

Important system concepts



- **Decomposition**
- **Modularity**
- **Coupling**
- **Cohesion**

Decomposition



Is the process of breaking down a system into smaller components in order to:

- Focus on one area at a time
- Concentrate one component pertinent to one group of users
- Build different components at independent times

Modularity and Coupling



- Modularity
 - Dividing a system up into chunks or modules of a relatively uniform size. To Simplify the redesign and rebuild process
- Coupling
 - The extent to which subsystems depend on each other.
 - Subsystem should be independent as possible. If one subsystem fails and other subsystem are highly dependent on it, then the other will either fail themselves or have problems functioning

Cohesion



- A cohesion is the extent to which a subsystem performs a single function.

Design for X tools



- Design for Manufacture and Assembly;
- Design for Reliability;
- Design for Maintainability;
- Design for Serviceability;
- Design for the Environment;
- Design for Life Cycle Cost;
- Etc.

Design for manufacture and assembly



- Consider during concept stage to reduce cost of redesign later
- Involvement of manufacturing engineers and supply chain management at concept phase
- Involve investigating waste
- Reducing number of standalone parts
- DFA time – identifies cost of assembly and efficiency
- Investigate alternatives through experimentation
- Error-proofing – poke-yoke

Design for Reliability



- Analyse load-strength relationship
- Design out inherent weaknesses
 - Analyse potential failure mechanisms and remove or accommodate
 - Analyse potential failure modes
 - past data
 - suppliers history
- Plan for reliability improvement
- Plan correct testing

What is Reliability?



- Quality over a period of time
- The ability of an item to perform a '*required function*' under '*stated conditions*' for a '*stated period of time*'.
- Reliability is an aspect of engineering uncertainty and therefore measured using probability

Why is reliability important?



- Costs of unreliability or unavailability
- Safety
- Competitiveness
- Examples:
 - Airline costs
 - Automotive reputation
 - Military equipment availability



Why do products fail?

- Design inherently incapable
- Item overstressed
- Variation
- Wear-out
- Specification, design or coding errors
- Noise
- Interaction



Load and strength

- Load - Key Characteristic of interest in environment
 - Temperature / Pressure
 - Vibration / Humidity
- Strength - Key characteristic of interest in manufactured product
 - Tensile Strength
 - Current Rating
 - Propagation Delay

Requirements & Environment - Engine Controls



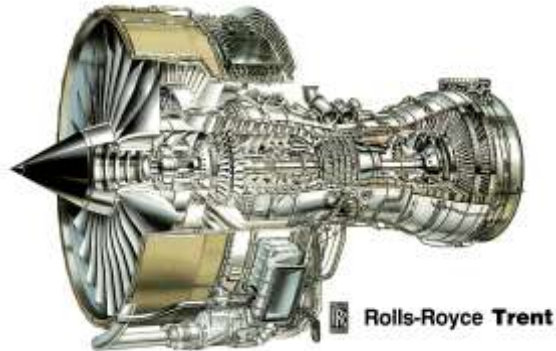
• Typical Civil Engine environment

- Temperature extremes
 - operating -55 to 100
 - non-operating -65 to 125
- Vibration extremes
 - low frequency <5g
 - general 20g
 - blade passing 50g
- Typical environment
 - much more benign

• Service requirements

- Life 25 yrs 100,000 hrs operating
- Reliability 30,000 hours MTBF (33 failures/million hrs)

FADEC Reliability Requirements



In a Safety Critical Harsh Environment Application

Design for X

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Load and strength



Generally failures occur if

Load exceeds Strength



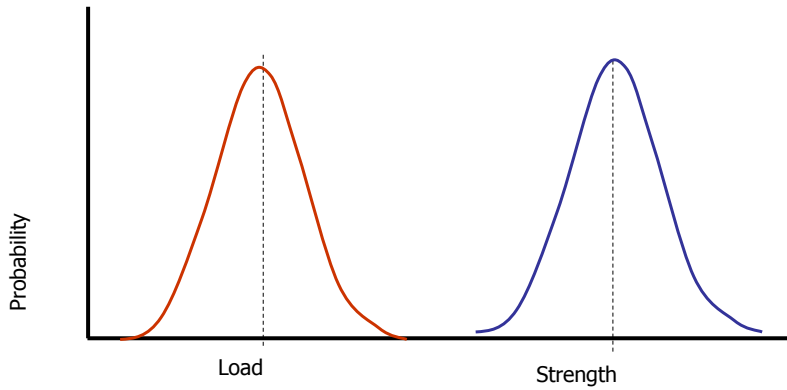
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Design for X

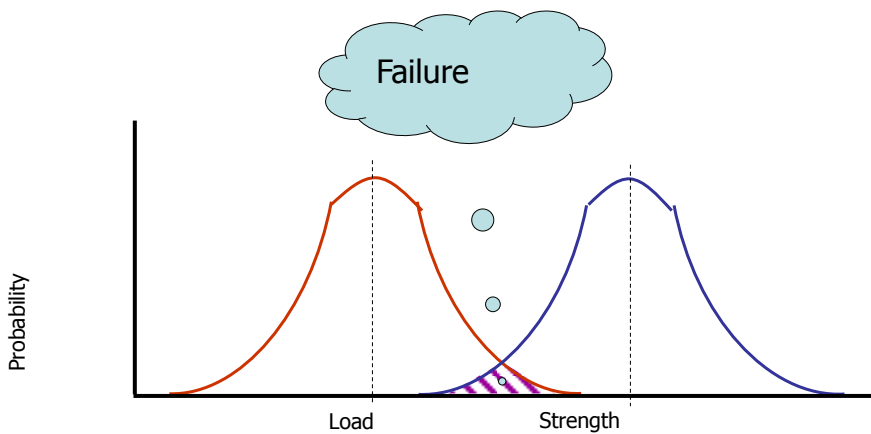
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Load and strength

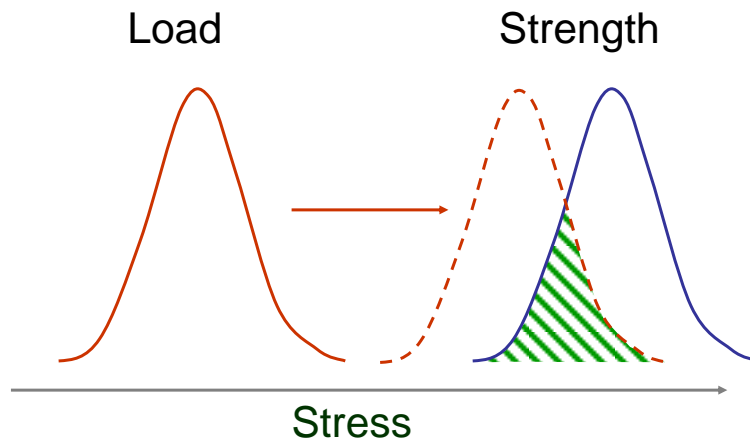


No overlap of distributed values No failures

Load and strength



Over-stress

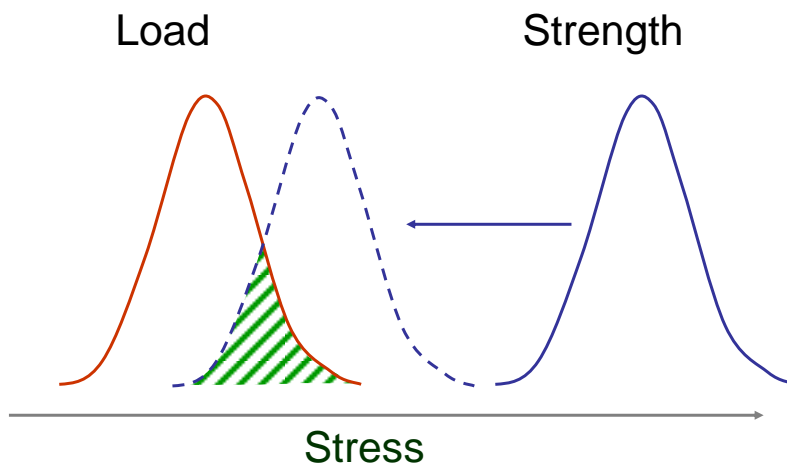


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Wear-out



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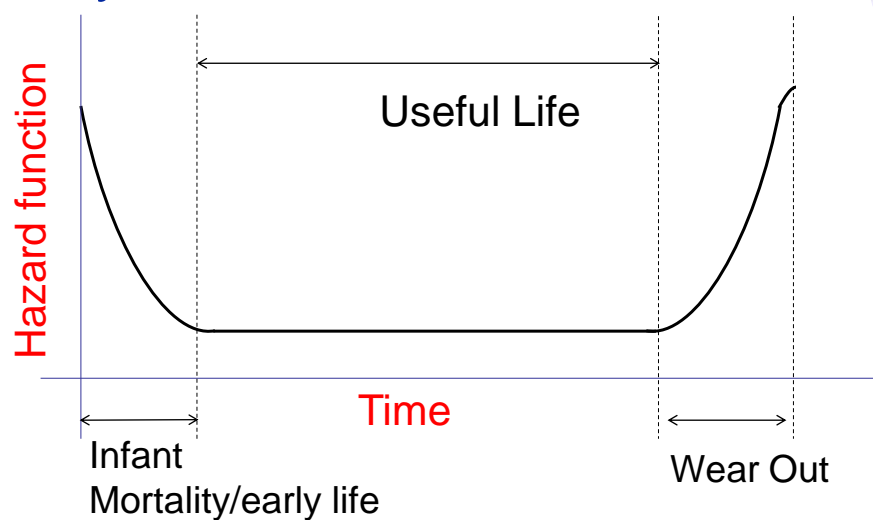
Design for Reliability



Aim to maximise reliability during service life by:

- Measurement & control of manufacturing quality / screening
- Optimized design & build process to improve intrinsic reliability
- Assure no systematic faults present in product
- Provide sufficient margin to meet life requirements

Early - life

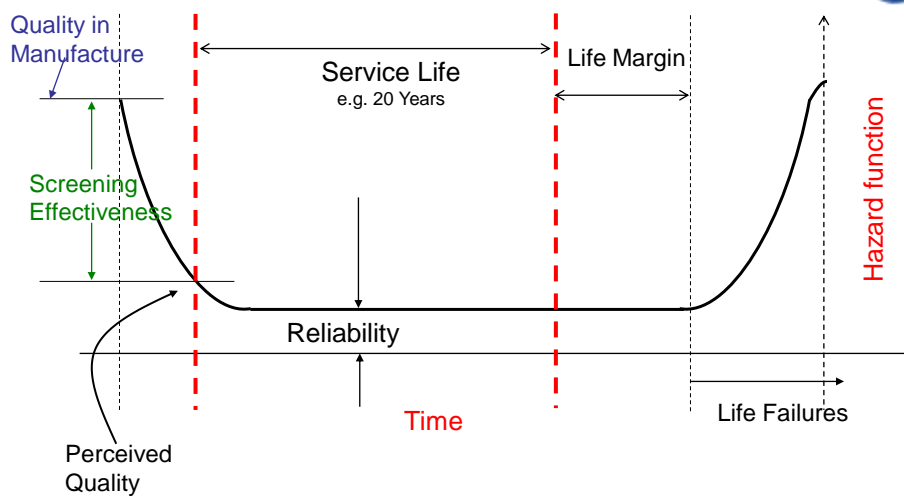


Early Life Failures – Environmental Stress Screening

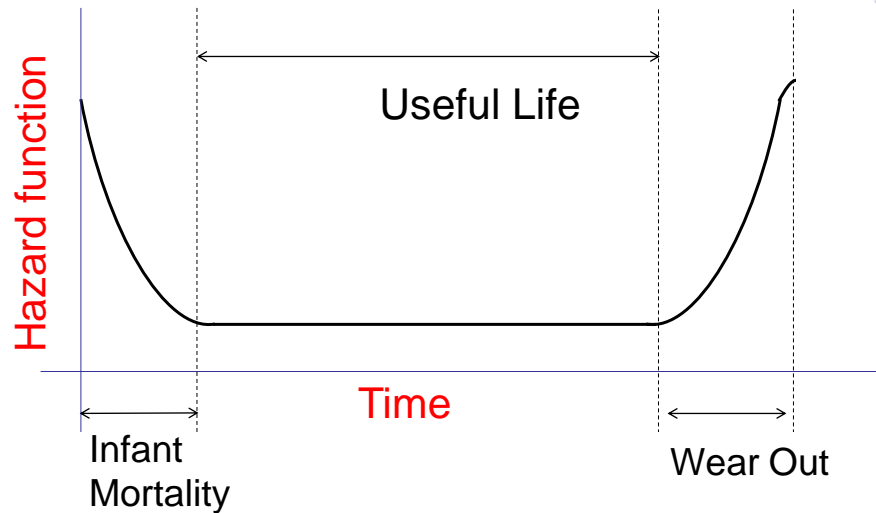


- Sometimes called burn-in – electronic components
- Stresses that cause defective production items which pass other tests to fail
- Normally 100% test but can be done for batches
- HASS – high combined stresses
 - Test time shorter than ESS
 - Cheaper

Early-life failures



Useful- life



Useful- life



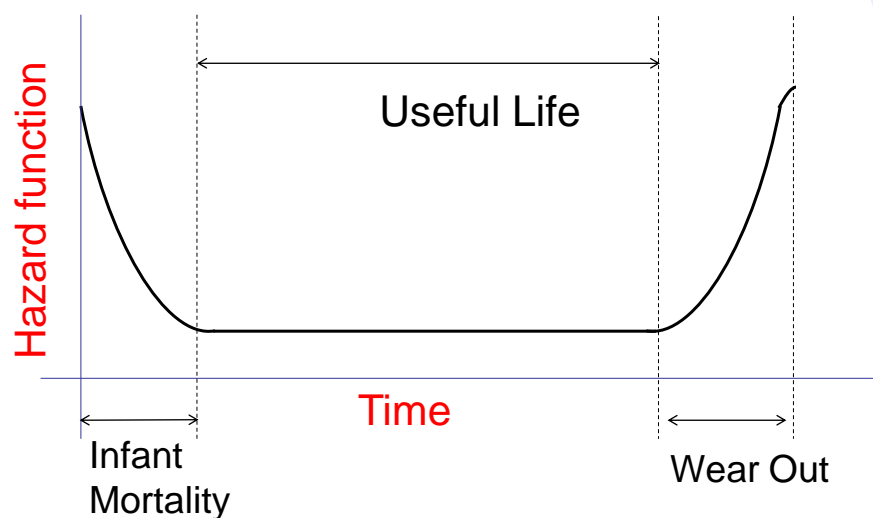
- Characterised by failures occurring randomly over time
- Due to non-systematic, minor anomalous process variations, for example:
 - Marginal design / tolerance build-up
 - Random periods of reduced manufacturing process control
 - Component part batch problems
 - Maintenance induced failure

Minimising failures during useful life



- Learning (*and using*) lessons from current products
 - Determine those factors that have a significant effect on product reliability by analysing in-service with manufacturing data.
 - Root Cause analysis of service issues enables generic process improvements in design and manufacture

Wear-out



Wear-out



- Characterised by failure mechanisms broadly repeated across a product type, often following a similar period of use.
- Due to systematic weak links in design / manufacture.
 - Processes that consistently stress product during Manufacture
 - Design / Selection of inappropriate parts or function
 - Incompatibility between design and manufacturing capability
- Not necessarily an 'end of life' issue
 - Could occur at any point during product life

Wear-out - solutions



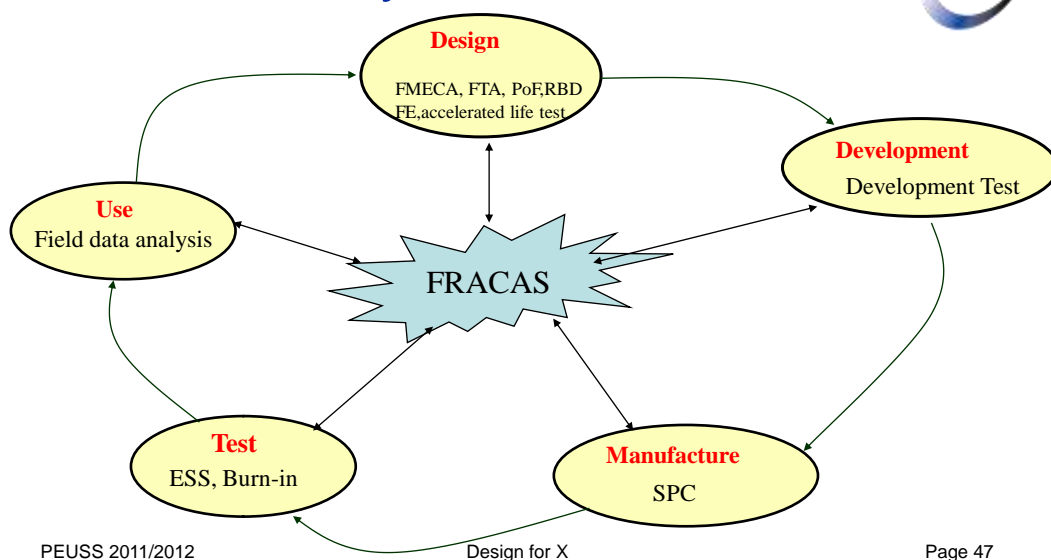
- How can systematic problems be detected prior to use ?
 - Physics of Failure (PoF) analysis,
 - Finite Element Analysis,
 - Design Of Experiments,
 - Reliability Enhancement Testing (RET)

Design for Reliability



- Design for useful life
- Design out inherent weaknesses using tools such as:
 - FMECA
 - Fault tree analysis (FTA)
 - Physics of Failure
 - ESS
 - Finite element analysis
 - Development Testing
 - Data analysis

Product life cycle



Design for maintainability



- To minimise:
 - The downtime for maintenance,
 - user and technician maintenance time,
 - personnel injury resulting from maintenance tasks,
 - cost resulting from maintainability features, and
 - logistics requirements for replacement parts, backup units, and personnel
- Maintenance actions can be preventive, corrective, or recycle and overhaul

Design for serviceability



- Ability to diagnose, remove, replace, replenish, or repair any component or subassembly to original specifications with relative ease
- Poor serviceability produces warranty costs, customer dissatisfaction, and lost sales and market share due to loss loyalty
- Have serviceability personnel involved in the early stages, as they are considered a customer segment.

Design for the environment



- Addresses environmental concerns as well as post-production transport, consumption, maintenance, and repair
- The aim is to minimize environmental impact, including strategic level of policy decision-making and design development
- DFE usually comes with added initial cost, causing an increment of total life cost
- Economic evaluation is required both for maximum economic benefit and to estimate what the expected financial savings (or losses) will be

Design for life-cycle cost



- Real cost of the design
- Includes the associated costs of defects, litigations, buybacks, distributions support, warranty, and the implementation cost of all employed DFX methods
- *Activity-based cost (ABC)** is a method for estimating life-cycle design cost
- ABC assumes that the design, whether a product, a service, or a process, *consumes activities*.
- ABC objective is to identify activities in the design life, and then assign reliable cost drivers and consumption intensities to the activities

In-module assignment



- Watch the video
- Identify the main causes of the crash and characterise the faults – choose categories such as human factors, system design, reliability, maintenance etc.
- Investigate which DFX (one or more) is the most appropriate to prevent the faults
- Which tools for a given DFX would be most appropriate for preventing such faults.
- This work will be done in groups and the marks for the assignment will be given on the presentation given at the end of the week.