Warwick Wbs Business School

WBS Global Mentoring **Programme: Mentor Exchange**

August 2021

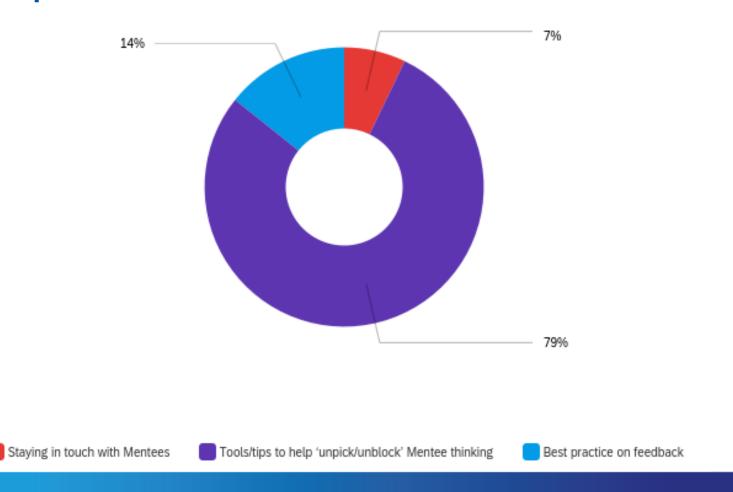


Share, learn, connect: cover today

- Voted topics to discuss
- Discussion / Share Experiences
- Plenary / Q &A
- Where to find Resources



Request topics to discuss



Other areas you would like help with ...

- Mentee who is postponing dissertation and subsequent career development.
 How can I help avoid procrastination?
- Favourite Questions & Frameworks / Summary of tools available
- 3. What to do when mentees do not connect
- Mentors Experience of identifying barriers not to cross
- 5. Most/least used career service tools (shared in resource reminder slides)

Other areas you would like help with ...

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 How can I help avoid procrastination?
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- Mentors Experience of identifying barriers not to cross
- 5. Most/least used career service tools (shared in resource reminder slides)

NB: Use the pen to tick areas above or type the number in the chat

What would you like to gain from today?

Tools & Tips: Unblock/unpick thinking

- Bob Thomson : DLMBA module
 - Reflective Writing
 - Scaling
 - Empty Chair
 - Rich Pictures
- Mentoring Toolkit
 - Life Lines
 - Breakthrough Questions
 - Wheel of Life
 - also Reflective Writing, Rich Pictures, Empty Chair



Feedback

- Erin Myer video
 - Posted in LinkedIn and in Mentor Newsletter
 - Also posted and sent to mentees, use as a talking point
- DLMBA Module Exclusively for WBS Mentor
 - Lessons 7 and 9
- Build in questions to each session / contracting
 - What will take you take away from today's session



Keeping in touch with Mentees

- Part of contracting / revisit and review (every 6 months)
- Discuss what happens if you do not hear from one another
 - Give permission to mentee to chase you
 - If a problem, contact WBS for support
 - Identify a back-up means to contact eg: WhatsApp
- If a mentee is busy, offer to drop an email every month or 6 weeks, to check in; with no pressure for them to respond



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WBS Global Mentoring **Programme: Mentor Exchange**

Discussion



Share ... what did you learn from one another?

What will you do differently with your mentee?

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Mentoring and Career Resources



Mentor Online Area – "Resources" Bookmark for ...

Resources

- Mentoring frameworks, induction materials
- Mentoring Toolkit
- CareersPlus provision
- Link to the "Career Management Module"

CPD

- Past webinars (bear with us some older ones are unavailable)
- DLMBA module exclusive access for WBS Mentors

Newsfeed

- Events
- Spotlight on resources, plus additional tips

LinkedIn Group

Link to exclusive for WBS Mentors



Bookmark: <u>WBS Mentor Online Area</u> https://warwick.ac.uk/fac/soc/wbs/central/corporaterelations/careersplus/wbsmentoring/mentor-area

WBS Mentoring Programme - Mentor Area



As a valued Mentor we have created a separate area just for you! Longer term we will incorporate into the WBS alumni webpages

Remember the main WBS alumni website is an important resource, too. In perticular, the <u>Career Management Module</u> open to all WBS alumni and student resides in this special logged

If you need help logging in to the WBS Alumni website ask us for help or take a look at "How to access the WBS Alumni webpages". The only thing you need is your alumni number and

Links

- Mentor Area
- Mentor CPD
- WB5 events tot
- Mentor Linkedin [closed group) gg
- WBS Mentoring homepage g*
- Newsfeedg*
- Resources
- WBS Mentoring gains IIP __cz

Programme Quality Review - feedback on your programme

The WBS Mentor Programme feedback survey will be emailed out soon, now is a great time to check in with your mentee if you don't have a scheduled meeting. You can help us to **stress the importance** of completing the Programme Quality Review to you rmentee which will aid us in shaping the most effective programme for you and them. Due to complete over the Christmas/New Year period.

Thu 03 Dec 2020, 10:44

DLMBA module - Lesson 9

Re-visit the DLMBA module -lesson 9

View the role play video on a Rich Picture exercise and how the relationship was developed a

Thu 03 Dec 2020, 09:55

Dealing with emotions

Mentee emotions can and do arise in mentoring relationships for various reasons. So, as a mentor, what can you do, how can you react/manage the situation and what do you need to be aware of

Thu 03 Dec 2020, 09:23

Mentor Toolkit

The WBS Mentoring Toolkit & is designed to provide you with tools, guidance and frameworks to support you to maximise the success and benefit to both Mentee and Mentor.

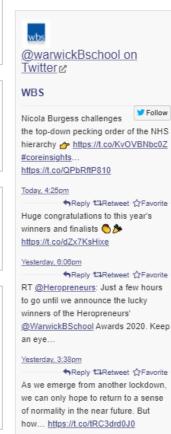
These resources are there to support you so please let the Mentoring Steering Committee (MS Committee) know if there is anything else you would find useful.

If you are willing to share it, please let us have anything that you have found particularly useful for your mentoring.

Wed 02 Dec 2020, 16:00



CareersPlus@wbs.ac.uk



Yesterday, 9:49am

♠Reply t¬Retweet ☆Favorite

Mentor Online Area - "Resources" to support your relationship(s)

Induction Day Support Documents

Use the links below to download digital copies of the handouts from the face-to-face induction day.

- Mentor MoA (2020) 📆
- Mentee MoU (2020) 📆 🔀
- Career / Future Plan Template .PDF ₹ ≥ / .DOC ■
- Conflicts of Interest ☑ ★
- Contracting, Expectations and Boundaries Framework PDF ♥ ≥ / DOC ■
- Contact Plan @ ♥
- How I like to converse PDF ♥ ☑ / DOC ☑ ☑
- Mentee & Mentor Expectations and Responsibilities 🗷 📆

Mentoring Toolkit

The WBS Mentoring Toolkit is designed to provide you with tools, guidance and frameworks to support you maximising the success of your mentoring relationship. Use the links below to download the full toolkit, or just the portion you need.

- Full toolkites (with linked contents page) ∰
- A Preparation ☑ ★

Links

- Mentor Area
- Mentor CPD
- WBS events ☑
- Mentor LinkedIn (closed group)
- WBS Mentoring homepage ☑
- Newsfeedr
- Resources

Any queries or concerns? Please get in touch.

Donna Curtis ≥

Mentoring Programme Officer

donna.curtis@wbs.ac.uk

024 761 50371



Mentor Online Area – Mentor Toolkit – Tools to help unblock

Toolkit – Ongoing Mentoring Page 5 to 21:

Mentoring tools with guidance includes ...

- ISIS Model
- The 5 Cs Mentoring Model
- Wheel of Life
- Rich Pictures
- Lifelines
- Metaphor
- Reflective Writing
- The Empty Chair

Mentor Online Area – Mentor Toolkit – Breakthrough Questions

Toolkit – Ongoing Mentoring page 24: Sometimes we need to encourage our mentees to think bigger picture or more holistically. Here are a few bigger picture/breakthrough questions that have worked some of our mentors/mentees.

Approach: Ask the question...

- What would you do if you knew you could not fail?
- What would you do if you already had xx?
- What would you do if you only had xx years/months to live?
- What would you do that is so much fun that it doesn't feel like work?
- What job would you pay to do?
- What is/would you like to have as your legacy?
- How do you want to be remembered?
- What are you going to do with your one short precious life?

Guidance

One or two per session is enough! Good rapport helps... so it is often better to use these once the relationship is established. Judge the context and appropriateness of the question.

If it still doesn't unlock the bigger picture then don't worry, just try something else.

Mentor Online Area – "Resources" includes access to FREE Careers Management

Mentor - CPD Record [requirement from June 2017]

Mentor Continuing Professional Development Record .PDF ★ ☑ / .DOC

WBS Mentoring Definition ₪

There are many different understandings of mentoring. To help clarify what 'we' (WBS) mean by mentoring, we have a WBS definition. Follow the link (above) to view.

FREE - Career Management Module

manage your career ... or to help you to support your mentee.

From CV, cover letters and assessment centres, through to career transitions, redundancy and working in a global environment (leading virtual teams etc).

Career Management Module ☑

There is a wealth of alumni resources and services exclusively for WBS Alumni. You will need to log-in for this special content

ACCESS: To reset your username/password, you will need your alumni Number and DOB.

WHERE IS MY ALUMNI NO?:

Your alumni number is on most mentoring comms and is always on your WBS alumni newsletter or contact us mentoring@wbs.ac.uk

Careers support: 16 Lessons ... values, marketing yourself, interviews ...

Your Career Management

CONTENTS

ACTIVITY

MODERATION





Course Welcome

Welcome to our Career Management Module

The overall aim of this programme is to assist you in exploring a range of common Career Management topics. These will be invaluable individually or collectively they will provide you with a firm foundation and framework to succeed in your career activities and journey.

While each topic will build on earlier ones, they are constructed in such as fashion that each can be explored in a non-linear basis. We would, however, recommend that to maximise your activities and get the most from the programme you do try to explore all of these key topics.

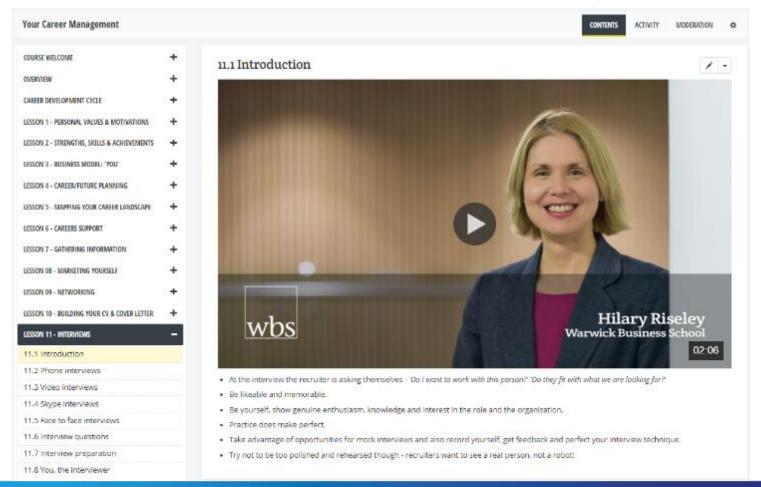
Each key career area provides access to a number of key topics, which are supported by a range of content - including videos, exercises and further suggested readings.

At the end of the programme you will be able to:

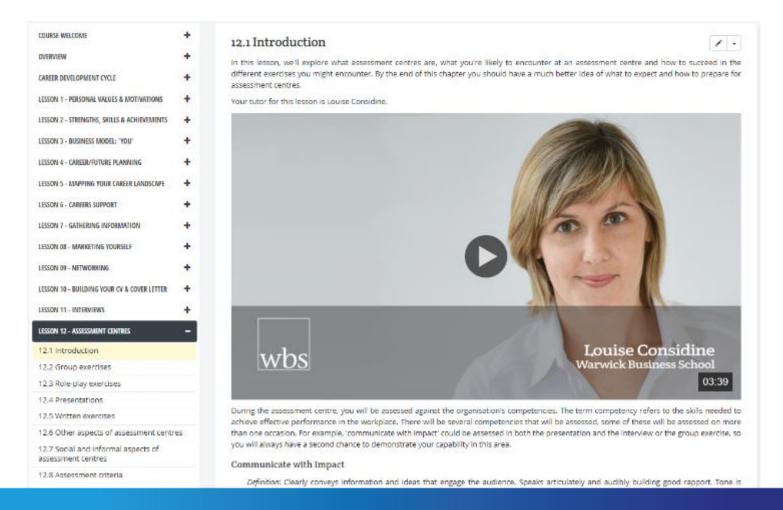
- · Identify your personal values and motivators
- · Consider and examine your strengths, skills and achievements
- · Author your own Career Plan and identify opportunities
- · Develop a personal brand
- · Start making successful applications
- and understand how to succeed in a new career or role.

Throughout you will hear from a range of careers experts and practitioners who have developed the content you will explore and signpost you to other resources and activities.

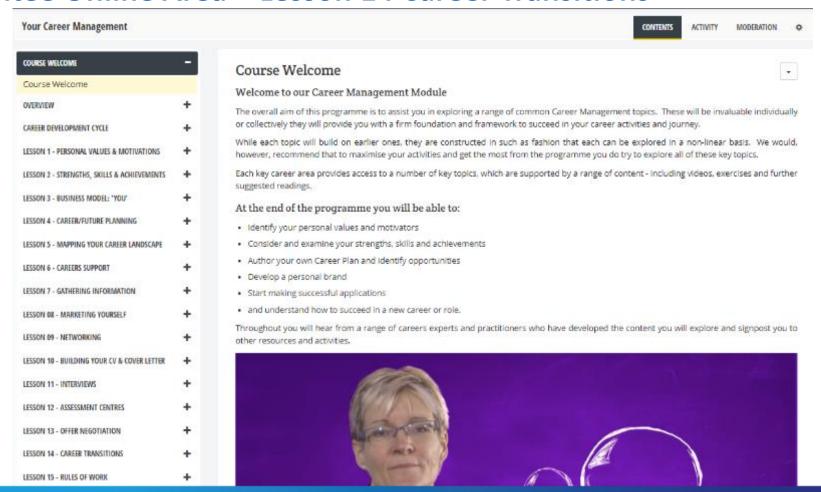
Example from Lesson 11 ... Interviews; virtual, in person ...



Careers support: 12 Lessons ... Assessment Centres ...

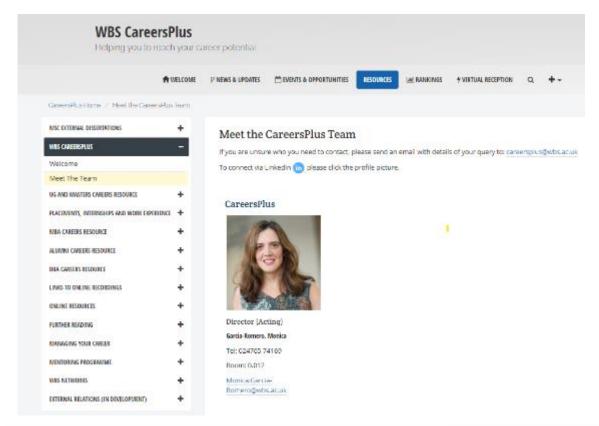


Mentee Online Area – Lesson 14 Career Transitions



CareersPlus

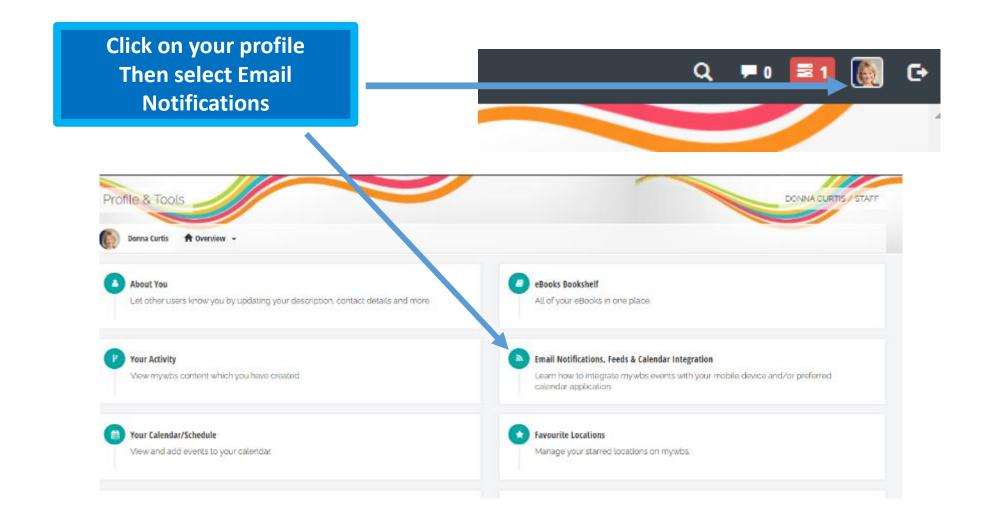
Has your mentee explored the CareersPlus Resources at WBS?



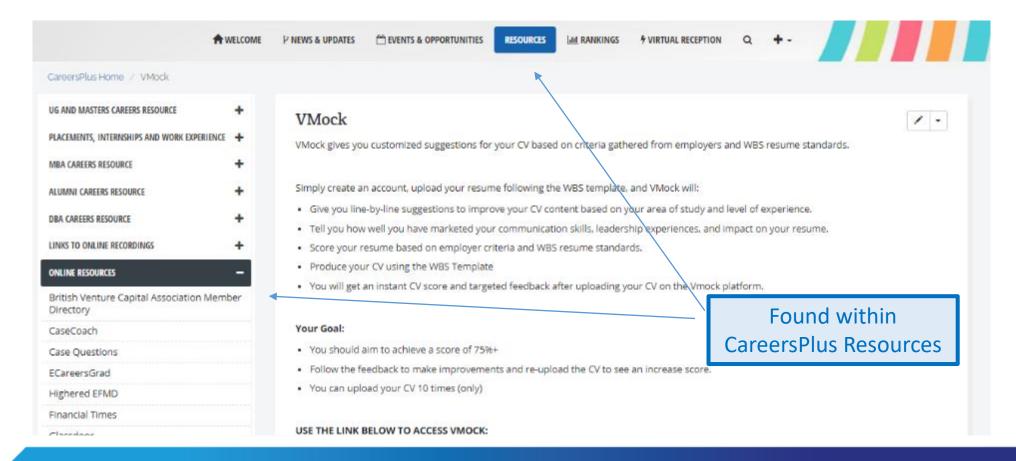


Latest from CareersPlus - sign up for email notifications

Introduction to MSc External Dissertations	We recommend mentees (students) to enable email notifications for CareersPlus on mywbs
SumUp - various roles in Germany, Denmark, France, Brazil	09:00, 3 HOURS A
MBA Career Opportunities	08:50, 4 HOURS A
Senior Product Designer - Accounting Copenhagen, Denmark · Design	08:45, 4 HOURS P
Lead Product Designer Berlin, Germany · Design	08:40, 4 HOURS A
Creative Director - Brand Experience Berlin, Germany · Design	08:37, 4 HOURS A
Senior Business Intelligence Specialist - Berlin, Germany · Analytics	08:30, 4 HOURS A
YESTERDAY	
Sustainability Analyst - closing date 20 Aug	YESTERDAY 17:
Check out these new Graduate Opportunities - WBS Graduate On-line vacano	cy platform YESTERDAY 10:
2021 Data Analyst - Environmental, Social, and Governance - Bloomberg - ap	plications still being received. YESTERDAY 10:



Most Popular: WBS Students (ONLY) in mywbs: CV check with V-Mock



Most Popular: WBS Students (ONLY) in mywbs – interview practise

Shortlister



Practise your video interview technique prior to the real thing.

The Shortlister resource is available via the University of Warwick Careers Website.

To access the resource, please click on the link below which will take you to the Video Interviews page on the University of Warwick Careers Website. Ensuring you are signed in, then click the "Practice Video Interviews" button.

Remember that if you would like any further information about this resource or to receive any feedback, you will need to make an appointment with one of your WBS Careers Coaches.



Found within CareersPlus Resources

Most Popular: Students and Alumni Careers Shop

Spotlight - personality profiling tool

Spotlight is a personality profiling tool created by Mindflick, designed with performance in mind. Based on the science of psychology, along with decades worth of experience in elite sport, Spotlight is practical, memorable and relevant to the modern world. People change when there's something to be won and lost. In fact, it is not enough to just understand 'Behavioural Style', 'Mindset' also needs to be considered. Put simply, some people are trying to win, whilst others are trying not to lose - with both proving to be successful strategies when applied skilfully. Based on processes of motivation, learning and emotion, Mindflick have developed a way of understanding both 'Behavioural Style' and 'Mindset', combining them into what they call ''Performance Preferences''. Spotlight has been applied with organisations and teams from a wide range of fields, from elite sport to the financial sector. Their aim has been to design a tool that can be applied in any context, to help people move forwards.

On receipt of your booking WBS CareersPlus will send you access instructions.

£60.00

Buy »

Insights Discovery - Personality Profiling tool

A psychometric tool based on the psychology of Carl Jung, Insights Discovery is built to help people understand themselves, understand others, and make the most of the relationships that affect them in the workplace. Insights uses a simple and memorable four colour model to help people understand their style, their strengths and the value they bring to the team. We call these the colour energies, and it's the unique mix of Fiery Red, Sunshine Yellow, Earth Green and Cool Blue energies, which determines how and why people behave the way they do. Insights Discovery is all about helping individuals understand themselves and others so they can appreciate and value different approaches. In a virtual environment, knowing more about your colleagues and how they prefer to work can help you move beyond surface-level relationships into truly collaborative partnerships. Through Insights Discovery, individuals will gain a common language that has wide-ranging benefits, including connecting colleagues across geographical and cultural boundaries, and providing a safe platform for feedback conversations.

£80.00

Buy »

360 Degree Self Assessment Tool

The 360 Degree Self Assessment is a powerful personal development tool designed to help you gather feedback about your leadership competencies and behaviours to increase your awareness of the perceptions of colleagues, subordinates, superiors and customers.

On receipt of your booking WBS CareersPlus will contact you with access instructions.

£50.00

Buy »

Strengths Profile

Your Strengths Profile (formally R2 Strengths Profiler) report will identify your Realised Strengths, Unrealised Strengths, Learned Behaviours and Weaknesses. This information can help you determine where to develop your strengths, moderate your learned behaviours and manage your weaknesses.

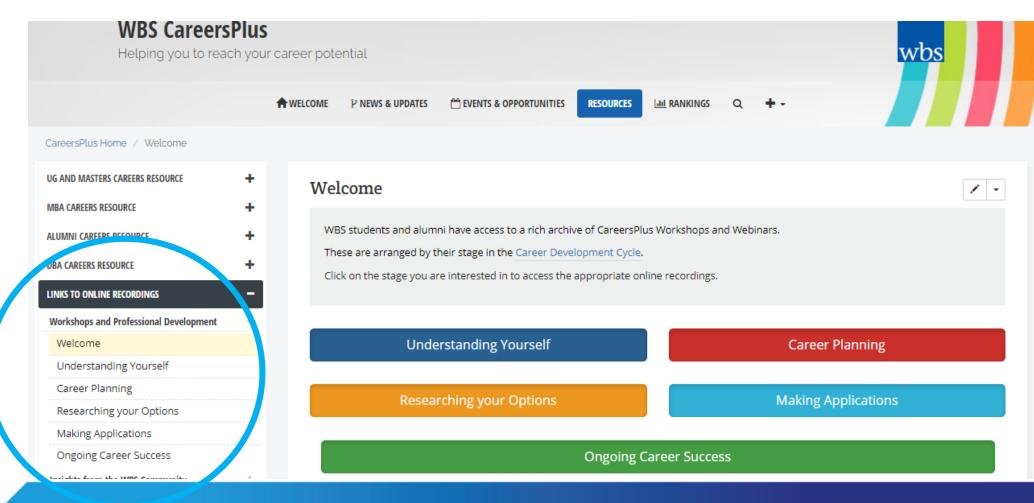
On receipt of your booking WBS CareersPlus will send you access instructions.

£10.00

Buy »

https://www.wbs.ac.uk/shop/careersplus

Other helpful resources: Students and alumni



Additional Careers Support

When you need more support beyond the Career Management Module, there are dedicated Careers Managers and Coaches in place for:-

- Alumni
- Full-time MBA
- Part-time MBA (DLMBA / Exec. MBA)
- Masters
- Undergraduates



Careers Guidance by email

Dedicated Careers Manager for Alumni



Caroline Egan part-time

alumnicareers@wbs.ac.uk

www.wbs.ac.uk/about/alumni/

Current students: careersplus@wbs.ac.uk

Dedicated Careers Managers for Full-time MBA



Catherine Wiggins Careers Manager



Donna Walker Careers Coach



Neelam Kaul Careers Coach

ftmbacareers@wbs.ac.uk

Dedicated Careers Managers for Part-time MBA



Sarah Jackson Careers Manager



Nita Lad Careers Coach

careersplus@wbs.ac.uk

The CareersPlus Masters Team



Nuo Xu, Career Coach, Specialist Masters



Peter Burnham Career Coach, Finance Masters



Alison Collins Careers Manager, Masters Programmes

Current students: careersplus@wbs.ac.uk

Mentor Online Area – "CPD" includes access to Mentoring Module (DLMBA)

As part of our continued commitment to the quality of the programme and to help support WBS mentors, the WBS Mentoring Programme provides access to continued personal/professional development.

This additional support includes webinars from Bob Thomson, Professor in Practice as well as CareersPlus professionals, see previous sessions below. The scheme is also delighted to have special access to Bob Thomson's coaching module on the Distance Learning MBA (DLMBA). Due to its exclusivity log in access is required. See links below or contact donna.curtis@wbs.ac.uk for access information.

It is important to note that since June 2017, the programme has introduced WBS Mentor CPD self-reporting. Follow the link below for further details, including the CPD self-reporting templates.

CPD Self Reporting commitment

Links

- Mentor Area
- Mentor CPD
- WBS events [2]
- WBS Mentoring homepage
- Newsfeed Ø
- Resources

Our Webinars:

Mon 6th April 2020

- Bob Thomson: Mentoring across cultures
 - 2020-004-06-CPD-presentation.pdf
 - Webinar Recording ☑

Fri 3rd April 2020

- Mentor Connect (with possible Trio/Duo work tbc)
 - 2020-004-03-CPD-presentation.pdi.c.
 - Webi a recording to

SPOTLIGHT RESOURCE:

Careers Plus:

Career Management
Module &

FREE - 16 Lessons

CPD reporting template:

Special Exclusive Access:



- » DLMBA Mentoring Module
- » How to access (logging in using alumni number is required)



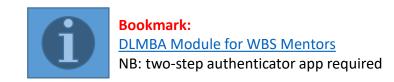
Bookmark: <u>WBS Mentor Online Area</u> https://warwick.ac.uk/fac/soc/wbs/central/corporate-relations/careersplus/wbsmentoring/mentor-area

DLMBA Mentoring Module (exclusive to WBS Mentors)





Click on forgotten password to 'reset access/gain access'



DLMBA Mentoring Module (exclusive to WBS Mentors)



Your username and password is sent via email at the beginning of the course. You might like to check your email account to see if you still have the email from us.

If you cannot find it or require further help, please email helpdeskawbs.ac.uk

If you are logging into the mentoring course as one of our alumni you can choose a new password here.

Forgotten your password?

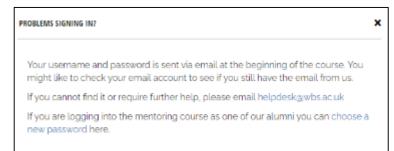
Click on forgotten password to 'reset access/gain access'

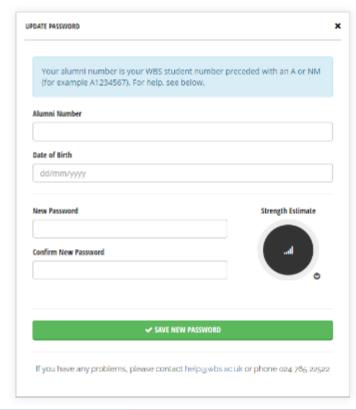
DLMBA Mentoring Module (exclusive to WBS Mentors)

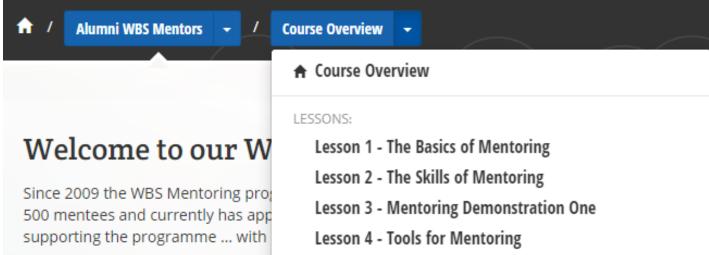


Forgotten your password?

Click on forgotten password to 'reset access/gain access'







To ensure WBS mentors are equippy volunteer WBS Steering Committee

took the decision that all mentors r before being accepted into the poo

Then as part of the continued deve existing mentoring skills, we are de DLBMA module from Professor Bob Lesson 5 - Mentoring as a Line Manager

Lesson 6 - Mentoring Demonstration Two

Lesson 7 - Practical and Ethical Issues in Mentoring

Lesson 8 - Mentoring as a Relationship

Lesson 9 - Mentoring Demonstration Three

Lesson 10 - Solution-focused and Cognitive Approaches

See the course guide ('getting started') for information on what do to:

- 1. New WBS Mentors
- 2. Existing WBS mentors.

Lesson 4 - Tools for Mentoring



		•	-		•
A	Start of Lesson 4				
	4.1 - Scaling	•	-	-	
	4.2 - Rich pictures	•	-	-	0
	4.3 - Reflctive writing	•		-	0
	4.4 - Metaphor	•	-	-	0
	4.5 - The empty chair	•	-	-	
~	End of Lesson 4				

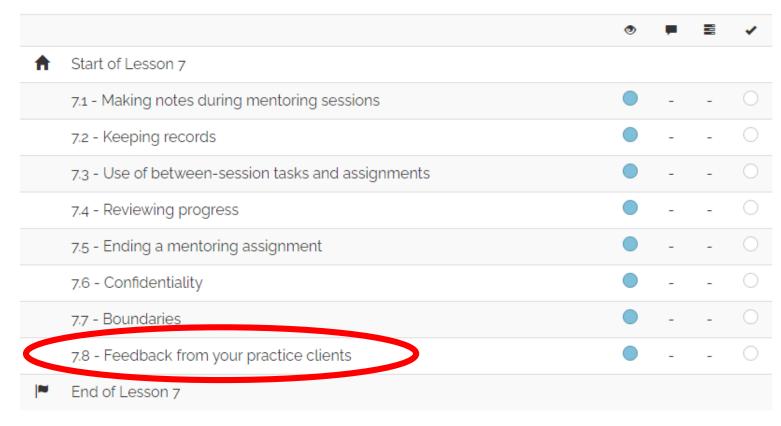
Introduction

Mentoring generally occurs through a series of conversations. In Lesson 2 we explored the key skills of listening, questioning and playing back that you use to manage mentoring sessions. There are other things you can do in a mentoring conversation, and in this lesson we'll look at a number of tools you might introduce in a session to help a mentee think through their situation.

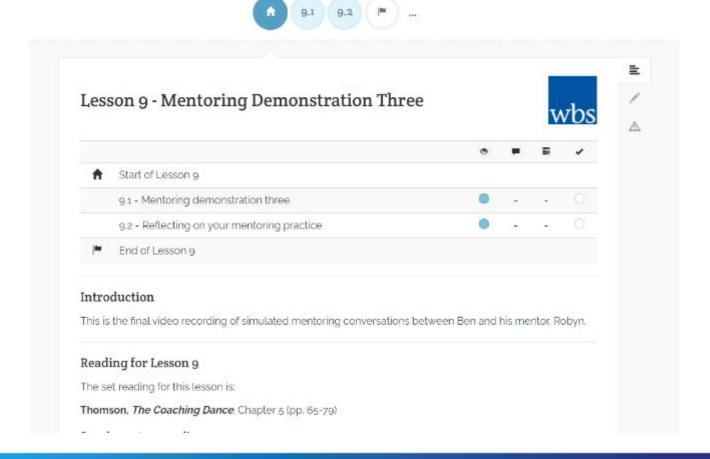
We shall be looking at:

Lesson 7 - Practical and Ethical Issues in Mentoring





Plenty to explore in the DLMBA Mentoring Module



Erin Myer: Feedback video



Feedback

Questions to consider every session ...

- What have you taken from today's mentoring session?
- What has helped you during todays session?
- What have you reflected on, and learnt, since the last mentoring session?

We have shared with mentees, to be prepared to answer:-

- What does your WBS Mentor do that is helpful?
- What could you WBS Mentor do less of ?
- What would you like your WBS Mentor to do more of?

Approaching feedback: consider using less intimidating terms such as "ways of working" ... "what's worked well, what could be different or better"



Feedback - remember

Tips from a WBS mentor on feedback in general

- Outline the framework in which you will delivery/provide feedback include:-
 - As part of the framework, remind the recipient that the feedback, its about the task not their identity. It can be easy to feel it is about our general worth or personality, remind them it is about the task and how they could perform better. Voicing this can help foster openness.
 - Recognise when giving generalised feedback, have examples of what was seen, heard, witnesses or experienced, to help them learn and develop. For example:- saying the presentation was difficult to read, is not exactly helpful. Saying the font size was too small, offers tangible actionable feedback.



Resources Available for Mentors and Mentees

Share the following with you mentee, when the need arises:-

- Alumni webpage www.wbs.ac.uk/about/alumni/ journal access from here, once signed in
- CareersPlus HomePage (mywbs) https://my.wbs.ac.uk/-/careers/homepage/
 - CareerPlus Shop www.wbs.ac.uk/shop/careersplus
 - CareersPlus Recordings https://my.wbs.ac.uk/-/careers/content/resources/in/1111404/item/1111411/
- Your Career Management Module (FREE) my.wbs.ac.uk/go/career-management
- Professional Networks <u>www.wbs.ac.uk/about/networks/professional/</u>
- WBS Careers Blog https://www.wbs.ac.uk/blogs/staff/
- WBS Global Mentoring Programme my.wbs.ac.uk/go/mentoring
- WBS MBA Alumni (access to modules/if/when avail): https://warwick.ac.uk/fac/soc/wbs/teaching/alumni
- University of Warwick Wellbeing Support Services https://warwick.ac.uk/services/wss/

Feedback

We'd welcome your feedback on the session:

https://wbs.qualtrics.com/jfe/form/SV 8nTrQyXWp0Z0uDs

Thank you!

Donna Curtis

Global Mentoring Programme Manager

E-mail: donna.curtis@wbs.ac.uk

mentoring@wbs.ac.uk

www.my.wbs.ac.uk/go/mentoring