

BALANCE SHEET	£000s	£000s	£000s	£000s	£000s	£000s
As at:	+2	+1	0	-1	-2	-3
<b>Fixed Assets</b>						
Tangible fixed assets	2711.6	2236.0	1463.5	1448.3	1508.2	1706.7
Investments	115.2	110.3	22.6	55.2	55.2	55.2
	2826.8	2346.3	1486.1	1503.5	1563.4	1761.9
<b>Current Assets</b>						
Work in progress and finished goods	1419.9	1221.7	1323.3	1687.6	1708.9	1628.2
Stocks	945.4	857.3	920.0	877.7	764.7	465.0
Debtors	3114.4	2640.2	2308.8	2746.2	3202.6	2242.4
Investments	39.3	39.5	11.7	22.7	26.6	33.2
Cash at bank and in hand	122.1	162.6	5.7	5.5	4.0	46.5
	5641.1	4921.2	4569.5	5339.7	5706.8	4415.3
<b>Creditors</b> (amounts falling due within one year)						
Trade creditors	1832.1	1431.0	1348.6	2655.7	2422.8	2659.2
Borrowings	1637.8	1515.2	2200.0	523.6	1903.0	980.4
Other	31.8	71.5	87.9	115.6	144.7	158.4
	3501.7	3017.7	3636.5	3294.9	4470.5	3798.0
<b>Net Current Assets</b>	2139.4	1903.6	933.0	2044.8	1236.3	617.3
<b>Total assets</b>	4966.2	4249.9	2419.1	3548.3	2799.7	2379.2
<b>Creditors</b> (amounts falling due after one year)						
Borrowings	820.2	761.7	110.0	658.0	97.5	
Other	475.0	475.0				
<b>Provisions for liabilities and charges</b>	88.2	43.0				
<b>Net Assets</b>	2454.9	2168.0	1559.8	2054.3	2046.2	1709.9
<b>Capital and Reserves</b>						
Called up share capital	1246.6	1246.6	705.0	705.0	705.0	157.0
Share premium account	27.7	27.7	27.7	27.7	27.7	27.7
Profit and Loss Account	1180.6	893.6	827.1	1321.6	1315.5	1525.2
	2454.9	2168.0	1559.8	2054.3	2046.2	1709.9

*N.B. Year 0 = Year of management buy-out*