

## UNIVERSITY OF WARWICK

## COUNCIL

## RESTRICTED MINUTES

MEETING HELD AT 13:00 ON THURSDAY, 23 JULY VIRTUALLY VIA ZOOM

*Note: This meeting was adapted to take account of the COVID-19 pandemic, with members/attendees joining the meeting virtually (via Zoom video conferencing software).*

<b>Present</b>	David Normington	DN	Chair of Council (Chair)
	Jo Angouri	JA	Academic member
	Bal Claire	BC	Independent member
	Professor Stuart Croft	SC	Vice-Chancellor
	Professor Christine Ennew	CE	Provost
	Dr John Ferrie	JF	Independent member
	Professor Chris Hughes	CH	Pro Vice-Chancellor (Education)
	Professor Saul Jacka	SJ	Academic member (Chair of AFRC)
	Deborah Keith	DK	Independent member
	Milly Last	ML	Democracy & Development Officer of the Students' Union
	Professor David Leadley	DL	Academic member
	Professor Andy Lockett	AL	Academic member
	Ben Newsham	BN	President of the Students' Union
	Jayne Nickalls	JN	Independent member
	Adrian Penfold	AP	Independent member and Chair of the University Estate Committee
	Professor Mike Shipman	SS	Pro Vice-Chancellor (International)
Professor Pam Thomas	PT	Pro Vice-Chancellor (Research)	
Gail Tucker	GT	Independent member	
<b>Attending</b>	Rosie Drinkwater	RD	Group Finance Director
	Laura Farrell	LF	Undivided
	Emma Jeavons	EJ	Assistant Registrar (Governance) (Assistant Secretary)
	Rupert Lawrie	RL	Commercial Director
	Lara McCarthy	LM	Head of Governance Services
	Ian Rowley	IR	Director of Development, Communications & External Affairs
	Stefan Terry	STe	Undivided
	Sharon Tuersley	STu	Secretary to Council

## Restricted Minutes

Thursday, 23 July 2020

165	<p><b>Chair's welcome and introduction</b></p> <p>The Chair welcomed members and attendees of the Council to the additional meeting.</p>
166	<p><b>Apologies for absence</b></p> <p>Apologies were noted from Louise Ainsworth, Yewande Akinola, Ailsa Chambers, Anita Bhalla, Keith Bedell-Pearce, Neil Sachdev, Rachel Sandby-Thomas and Richard Hutchins.</p>
<b>Strategic Topics</b>	
167	<p><b>Warwick's Future Story</b></p> <p>Undivided had shared a background presentation with the Council (167-C230720 {restricted}) prior to the meeting taking place. They provided a fuller presentation to the Council at the meeting. The following key points were highlighted and discussed:</p> <ul style="list-style-type: none"> <li>• Undivided had spent a significant amount of time engaging with Council members, University staff, students and those in the wider Warwick community.</li> <li>• Consideration of other Russell Group, world-leading and contemporary universities had highlighted an array of marketing and values statements that contained ideas which were often connected, and with</li> </ul>

	<p>some generic themes across the sector.</p> <ul style="list-style-type: none"> <li>• Work with Warwick had sought to articulate a purpose that could not be easily appropriated by anyone else in the sector.</li> <li>• The proposed purpose for Warwick was “To point the way ahead”.</li> <li>• The proposed belief for Warwick was “We believe we all have it in us to make a better world”.</li> <li>• The purpose and belief were underpinned by Warwick’s stories, and ten ways in which these would be brought to life.</li> </ul> <p>The Chair, on behalf of the Council, thanked Undivided for the presentation and their work to engage with Warwick over the past year. It was agreed that the outcomes of their work in the presentation resonated with many of the Council’s experiences at Warwick, both positive and in areas where there was room for improvement.</p> <p>The Council was keen that work got underway at pace to begin to share, embed and put into action the thinking in the presentation, in order that people throughout the Warwick community had the opportunity to begin making the purpose, belief, stories and ways apply to and enhance their own situations. The Vice-Chancellor advised that a task and finish group would be set up over the summer to discuss and agree the best way to do this, and to restate the 2030 Strategy, with the two strands complementary of one another. It was agreed that it was important to acknowledge the context in which Warwick currently found itself and the need to ensure that the timing of the launch supported the community, rather than adding to an already challenging environment in which many were working.</p> <p><b>DECISION:</b> The Council <b>approved</b> Warwick’s Future Story.</p> <p><b>ACTION:</b> Present a progress update to the October Council meeting.</p>
<b>Other</b>	
168	<p><b>Any other business</b></p> <p><b>Final Council Meeting</b></p> <p>The Chair reiterated the Council’s thanks and good luck to Jo Angouri, Milly Last and Ben Newsham, at their last meeting.</p>

DECISIONS AND ACTIONS LOG				
ITEM	DECISION/ ACTION	LEAD	DUE BY	STATUS
167 – Warwick’s Future Story	<b>DECISION:</b> The Council <b>approved</b> Warwick’s Future Story.			
	<b>ACTION:</b> Present a progress update to the October Council meeting.	Stuart Croft	Oct 2020	Scheduled