

UNIVERSITY OF WARWICK
COUNCIL STRATEGIC SESSION
16:00, TUESDAY 25 NOVEMBER 2025, IN SCARMAN SPACE 43
AGENDA

Ref	Item	Purpose	Lead	Report type	Report classification
037	Chair's welcome and introduction	Information	Neil Sachdev	Verbal	Public
038	Apologies for absence			Verbal	Public
039	Declarations of interest			Verbal	Public
Strategic Topics: 16:00-17:30					
040 16:00	Government post-16 Education & Skills White Paper	Information, Discussion	Sam Roseveare	Presentation	Confidential
041 16:45	Warwick Institute of Engagement	Information	Helen Wheatley	Presentation	Confidential
Close by 17:30					
	<i>17:45 – 18:30 Council Group Photo</i>				
	<i>18:30 – 19:00 Drinks Reception, Scarman small bar</i>				
	<i>19:00 – 21:00 Dinner, Scarman Courtyard Restaurant</i>				

UNIVERSITY OF WARWICK
COUNCIL MEETING
09:00, WEDNESDAY 26 NOVEMBER 2025, IN THE COUNCIL CHAMBER, SENATE HOUSE
AGENDA

Ref	Item	Purpose	Lead	Report type	Report classification
042	Chair's welcome and introduction	Information	Neil Sachdev	Verbal	Public
043	Apologies for absence			Verbal	Public
044	Declarations of interest			Verbal	Public
045	Minutes of the Council meetings held on 14 and 15 October 2025	Approval	Neil Sachdev	045-C261125	Confidential
046	Matters arising from the Council meetings held on 14 and 15 October 2025 a) Update on managing impacts of additional undergraduate numbers	Information	Chris Twine/ Caroline Meyer	Verbal	Confidential
047	Chair's business and actions	Information	Neil Sachdev	Verbal	Confidential
048	Vice-Chancellor's business	Information	Stuart Croft	048-C261125	Public
Committee Reports I: 09:15-10:00					
049 09:15	a) Report from the Audit and Risk Committee	Assurance	James Furse	049a-C261125	Confidential
	b) Audit and Risk Committee Annual Report 2024-25	Assurance	James Furse	049b-C261125	Confidential

	c) Internal Audit Annual Report 2024-25	Approval	James Furse	049c-C261125	Confidential
	d) External Audit Management Letter 2024-25	Assurance	James Furse	049d-C261125	Confidential
050 09:25	a) Report from the Remuneration Committee	Assurance	Kate Holden	Verbal	Confidential
	b) Remuneration Committee Annual Report 2024-25	Information	Kate Holden	050b-C261125	Highly Confidential to members
	c) Pay Gap Figures	Information	Nia Fortune	050c-C261125	Confidential
051 09:40	Report from the Finance and General Purposes Committee	Assurance, Approval	Wayne Snow	051-C261125	Highly Confidential
052 09:45	Report from the Council Subgroup on the Connect Programmes	Assurance, Approval	Richard Hyde	052-C261125	Highly Confidential
053 09:50	Report from the Senate	Assurance, Approval	Stuart Croft	053-C261125	Highly Confidential
054 09:55	Report from the Research Governance and Ethics Committee	Assurance, Approval	David Leadley	054-C261125	Confidential
Strategic Items: 10:00-10:30					
055 10:00	Environmental Sustainability Strategy	Discussion, Approval	Caroline Meyer, Stéphanie Panichelli-Batalla	055-C261125	Confidential
Break 10:30-10:45					
Substantive Items: 10:45-12:20					
056 10:45	a) (i) University Financial Statements 2024-25, Letter of Representation and Annual Financial Return to OfS	Approval	Rosie Drinkwater	056ai-C261125	Highly Confidential
	a) (ii) 2025 Plan Sensitivities and 2024/25 Financial Statements: Going Concern Review	Approval	Rosie Drinkwater	056aii-C261125	Highly Confidential
10:55	b) Financial Plan 2025	Approval	Rosie Drinkwater	056b-C261125	Highly Confidential
057 11:40	Institutional Key Performance Indicators	Discussion	Chris Twine	057-C261125	Confidential
058 12:00	Report and Support - Annual Report 2024-25	Approval	Helen Knee	058-C261125	Confidential
059 12:10	a) University Strategic Risk Register	Approval	Chris Twine	059a-C261125	Confidential
	b) Risk Appetite Statement			059b-C261125	
Items below this line are for receipt and/or approval, without discussion					
Governance II					
060	Chair's Action Report	Information	n/a	060-C261125	Confidential

061	Scheme of Delegation: Annual Review and Updates	Assurance, Approval		061-C261125	Confidential
062	Modern Slavery Act Annual Statement 2024-25	Approval		062-C261125	Confidential
063	Register of Members' Interests	Information		063-C261125	Confidential
064	Students' Union Quinquennial Review Terms of Reference	Information		064-C261125	General
065	Remuneration Committee Terms of Reference	Approval		065-C261125	Confidential
Committee Reports II					
066	Honorary Degrees Committee Annual Report 2024-25	Assurance, Information	n/a	066-C261125	Highly Confidential
Other					
067 12:20	Any Other Business	Information	Neil Sachdev	n/a	Confidential
Main meeting close by 12:30 Joint Senate/Council Session: 10:00, Tuesday 10 February 2026, in the Chancellor's Suite, Rootes Building Council members only session: 14:00, Tuesday 10 February 2026, in Scarman Space 41 Next meeting: 09:00, Wednesday 11 February 2026 in Senate House Council Chamber					