RESOLVED:

That the minutes of the meeting of the Senate held on 2 October 2013 be approved.

38/13-14 Progress of Senate Recommendations

REPORTED:

That the Council, at its meeting on 10 October 2013 and 22 November 2013 for item (b) noted the report from the Senate and approved the recommendations of the Senate recorded under the following items:

(a) Revisions to Ordinance 5, Appointment of Members of the Council Appointed by the Senate, for the second time (minute 29/13-14 referred)
(b) Revisions to Ordinance 14, Honorary Degrees (for the first time) and Regulation 20, Consideration of Honorary Graduands and Honorary Graduates (minute 30/13-14 referred)
(c) Proposed amendments to Regulation 8, Regulations for First Degrees (minute 31/13-14 referred)
(d) Proposed amendments to Regulation 31, Governing the Use of University Computing Facilities (minute 32/13-14 referred)
(e) Career Break Policy (minute 33/13-14 referred)

39/13-14 Report from the Warwick Institute of Education Implementation Group (minute S.19/13-14 referred)

REPORTED: by the Provost and Chair of the Warwick Institute of Education Steering Group

(a) That significant progress had been made towards the successful operation of the Centre for Education Studies and the Centre for Professional Education.
(b) That the Centre for Education Studies had been formally established within the Faculty of Social Sciences, with development of the undergraduate programme progressing along the hub and spokes model originally envisaged; that refurbishment works had been carried out with a launch event due to be held in due course; and that a process was now in train to recruit a new Head of Department for 2014-15.

(c) That the end of the autumn term saw the formal launch of the Centre for Professional Education; that with the prospect of an visit by Ofsted imminent, a mock inspection had been carried out which had identified areas of excellent practice and areas for further development and that an international PGCE course had now been secured with collaboration from the Middle East.

(d) That both centres were forecast to generate a financial surplus in the current year.

40/13-14 Proposed Procedure for Raising Amendments to Senate Recommendations (minute S.75(q)/12-13 referred)

CONSIDERED:

A proposed procedure for raising amendments to recommendations during meetings of the Senate (S.18/13-14).

REPORTED: (by the Registrar)

(a) That the proposed guidelines were being brought forward for consideration following discussion at the meeting of the Senate on 24 April 2013.

(b) That the majority of Senate resolutions came as recommendations from other committees and had therefore been through significant prior consideration.

(c) That the procedure provided for proposed amendments to be communicated to the Secretary or Assistant Secretary in advance of a meeting; that amendments should be relevant to the original proposal and not negate it and that any proposed amendments would be discussed and, potentially following a vote, adopted as the Senate’s final resolution.

(d) In response to queries from Professor Hewlett, that section (e) sought to establish that recommendations could not be rejected in their entirety; that section (k) noted the existing practice of the Chair to gauge the feeling of Senators on an issue and direct proceedings accordingly and that section (l) referred to the requirement, as set out in the University Charter and Statutes, that decisions with significant financial implications for the University should be proposed for consideration by the Council.

RESOLVED:

That the procedure set out in paper S.18/13-14 be approved subject to minor revisions noted at the meeting for introduction with immediate effect.
Vice-Chancellor’s Business: University Achievements

REPORTED:

(a) That congratulations be extended to staff involved in the award of six Engineering and Physical Sciences Research Council Doctoral Training Centres (DTCs).

(b) That the four Warwick researchers having recently been awarded European Research Council consolidator grants in ‘Behaviour near criticality’ also be congratulated.

(c) That in the Faculty of Medicine, two projects had won EU Seventh Framework Programme (FP7) awards: the Warwick-led MILESTONE project had won £5.5 million to research ways to strengthen the transition from child to adult mental health care; and the INSPIRE project had won £1.6 million to develop innovative methodologies for small populations research.

(d) That the University had won two Wellcome Trust Senior Investigator Awards and a £576,000 programme grant from Cancer Research UK to work on characterisation of cytokinesis proteins.

(e) That in the Faculty of Social Sciences the Warwick Business School had risen in the Financial Times Global MBA ranking to 25th in the world, placing Warwick third among university-based European business schools.

(f) That in the Faculty of Arts, academics in the Department of Italian had been successful in bidding for an AHRC Large Grant on Transnational Italies: Mobility, Identity and Translation in Modern Italian Cultures, noting that the AHRC had funded just nine Large Grants in total.

Vice-Chancellor’s Business: National Automotive Innovation Centre

REPORTED:

That the University had agreed and signed the Heads of Terms for the construction of the National Automotive Innovation Centre with Jaguar Land Rover, noting that this was externally funded.

Vice-Chancellor’s Business: National Student Survey

REPORTED:

(a) That ahead of the launch of the National Student Survey (NSS) a case study messaging campaign was being run to support key areas highlighted within the survey and using the student voice to showcase some of the most innovative teaching and learning approaches being developed at Warwick.

(b) That on 10 February 2014 the University would formally launch its NSS campaign alongside the launch of the NSS survey itself, with lamp post banners, digital posters and flyers around campus and would an offer of a £5 Eating at Warwick credit to all respondents.
That in addition to the central University campaign, academic departments were being asked to confirm initiatives they planned to put in place during the NSS period.

**44/13-14  Vice-Chancellor’s Business: Campus Rents**

**REPORTED:**

That recently compiled data showing a comparison of proposed rents for University of Warwick student residences against published 2013/14 Russell Group rates, demonstrated that campus rents at Warwick were relatively modestly priced and offered an extended ladder of prices to students.

**45/13-14  Vice-Chancellor’s Business: Research Grants; Spending to Profile**

**REPORTED:**

(a) That academic departments were encouraged to ensure all research grants were spending to profile, in view of the potential for government clawback of unspent research monies in the future.

(By the Group Finance Director)

(b) In response to a query from Professor A Clark, that Research Finance had recently been incorporated within the Finance Office and that Richard Grain was working with departments to maximise means of enabling them to spend against awards as soon as possible.

**46/13-14  Vice-Chancellor’s Business: Universities Superannuation Scheme**

**REPORTED:**

(a) That the Universities Superannuation Scheme was due to re-value the pension scheme in March this year; that it was inevitable that the deficit would increase and that it was feasible if unlikely that the Regulator could demand paydown of the deficit within ten years.

(b) That Warwick remained committed to a high quality pension scheme for members but could not guarantee that there would not be further changes.

(c) That, in response to a query from Professor Ball, that the Trustees would propose a way forward noting that 15 months could elapse before the Regulator would expect a plan to be brought forward.

(By the Group Finance Director)

(d) In response to a query from Professor Jacka, that based on USS’ proposed investment strategy in relation to equities, improving stock market performance was unlikely to have a sufficiently positive impact;

(By the Vice-Chancellor)

(e) In response to a query from Professor A Muthoo, that the issues placed increasing emphasis on the absolute requirement for the institution to diversify still further its income streams, and engage in constant horizon-scanning to identify potential opportunities for income generation.
Registrar's Business: Council Effectiveness Review

REPORTED:
That changes continued to be made following the review of the effectiveness of the Council and that a particular focus was decision-making associated with capital development, it being noted that changes were due to be reviewed by the end of the year.

Registrar's Business: Simplify to Deliver

REPORTED:
That a piece of work was underway looking into complexity within and between departments where processes had evolved over time without challenge and that a request was being made for examples of the challenges faced by unnecessary complexity, to be forwarded to the Registrar.

Registrar's Business: WMG Academy for Young Engineers

REPORTED:
That recruitment to the Academy was proceeding well ahead of profile and that, once open, there was a desire to enable members of the Senate, and indeed the wider community, to be able to visit the Academy to see its work.

Registrar's Business: Honorary Degrees 2015

REPORTED:
That with the University's 50th anniversary specifically in mind, nominations for honorary degrees in 2015 were invited with a focus on individuals having made particularly noteworthy success at an early stage in their career, it being noted that the names of nominees should be sent to the Registrar.

Registrar's Business: Change to membership of the Senate

REPORTED:
That, consequent upon the appointment of Professor Alan Norrie to a REF Panel, it was proposed that Professor Probert, Acting Head of the School of Law, be appointed to membership of the Senate, vice Professor Norrie, for the remainder of the academic year 2013-14.

RESOLVED:
That Professor Probert, Acting Head of the School of Law, be appointed to membership of the Senate, vice Professor Norrie, for the remainder of the academic year 2013-14.

Registrar's Business: Non-academic member of the University Council

REPORTED:
That having given due consideration to the potential contribution and areas of expertise of non-academic staff having expressed an interest in becoming a member of the University Council, it was recommended to the Senate that Mr Alan
RESOLVED:

That Mr Alan Rivett, Director of the Warwick Arts Centre, be appointed for the period 2014-16 inclusive to serve as a non-academic members on the University Council, *nem con*.

**53/13-14 Registrar’s Business: Senior Administrative Appointments**

REPORTED:

(a) That consequent upon the resignation of Dr Peter Hedges from the post of Director of Research Support Services in order to take up the position of Head of the Research Office at the University of Cambridge from January 2014, a recruitment process had been put in hand to identify a successor.

(b) That in the light of an increasing emphasis on improved capital planning and factors impacting on the longer-term use of space, Bob Wilson had been appointed to a new role focussed on envisioning the future University campus and that consequently, a process would be put in hand to recruit a new Director of the Estates Office.

**54/13-14 Registrar’s Business: Meeting of the Assembly**

REPORTED:

That a meeting of the Assembly would shortly be convened in order that discussion of matters relating to pay and pensions policy could be taken forward with a wide cross-section of the university community, it being noted that a similar meeting would be organised for staff postgraduate research students who teach and staff on grades 1a – 5 in order for similar discussions to be held.

**55/13-14 University Strategy**

REPORTED: (by the Deputy Registrar)

(a) That a draft strategy was now in train that would be circulated to the academic community in the early summer term.

(b) That work to refresh the methodology associated with the Key Performance Indicators in support of the University strategy goals was also in hand.

**56/13-14 Review of the Graduate School**

CONSIDERED:

The report arising from the Review of the Graduate School, conducted in May 2013, (S.19/13-14) and the response from the Board of Graduate Studies (S.20/13-14).

REPORTED: (by the Pro-Vice-Chancellor (Postgraduate and Transnational Education))

(a) In response to a comment from Ms Gill relating to the availability of space, that facilities such as the Wolfson Research Exchange and Postgraduate Hub were now operating near capacity and consideration was being given
to departmental facilities and means of fostering a greater sense of community particularly amongst postgraduate research students.

(b) In response to concerns raised by Professor Ball, that work was underway in the Graduate School to articulate the distinctiveness of the Warwick Postgraduate Research experience, to ensure that this was evidenced by the Graduate School’s support strategy.

(c) In response to a query raised by Professor Constable, that any additional advisory support offered to doctoral students would be appropriately tailored, it being noted that feedback from the Postgraduate Student Experience Survey indicated that students often appeared to seek support beyond their supervisory team.

RESOLVED:

That further consideration be given to matters raised in the Review Report and optimum means of addressing them, it being noted that the appointment of a Pro-Vice-Chancellor for Postgraduate Education was intended to signal a further step change in the level of service provision to this community.

56/13-14 Report from the Steering Committee

CONSIDERED:

A report from the Steering Committee (S.21/13-14 {Part 1 and 2) and its resolutions recorded under the following items:

(a) Research Excellence Framework Submission
(b) Pro-Vice-Chancellor Responsibilities for 2013/14
(c) Department of Business, Innovation and Skills
(d) University of Warwick Response to the HEFCE Consultation on the Proposed New Financial Memorandum with Institutions
(e) Admissions, Recruitment, Outreach and Widening Participation Update
(f) National Student Survey
(g) Tom Jagger (deceased)
(h) Professor Lord Kumar Bhattacharyya
(i) Athena SWAN
(j) Financial Times World Rankings of Executive MBAs
(k) Warwick Business School
(l) Launch of FutureLearn
(m) Warwick Placement Learning Unit
(n) Cyber Attack Incident Summary Report
(o) Delegation from Brazil
(p) Awards for the Monash-Warwick Alliance
(q) Professor Sébastien Perrier
(r) Annual Monitoring Statement 2013
(s) HEFCE Recurrent Grant
(t) National Scholarship Programme
(u) Response to the Report of the Review of the Warwick Graduate School
(v) University of Warwick Response to the HEFCE Consultation in Open Access in the Post-2014 Research Excellence Framework
(w) Times Higher Education Research Grant Income League Table
(x) National Physical Laboratory
(y) Research Strategy Update
(z) Research Technology Platforms
(aa) Institute of Digital Healthcare
CONSIDERED:

A report from the Academic Quality and Standards Committee (S.22/13-14 {Part 1 and 2}) and its resolutions recorded under the following items:

(a) Terms of Reference, Constitution and Membership

RESOLVED:

That the revised terms of reference, constitution and membership of the AQSC for 2013-14 be approved as set out in paper AQSC 1/13-14.

(b) Operation of AQSC

(c) Review of the 50% rule and Draft University Assessment Strategy

RESOLVED:

That the Draft University Assessment Strategy, developed subsequently to the discontinuation of the 50% rule be approved as set out in paper AQSC 2/13-14 (revised).

(d) League Tables
(e) Marketing and the National Student Survey 2014
(f) Academic Appeals and Complaints

RESOLVED:

That the proposed amendments to the Student Academic Complaints Procedure be approved as set out in paper AQSC 23/13-14 (Part 1) (revised).

(g) Alternative Dispute Resolution

(h) Moderation Working Group

(i) Monash/Warwick Joint PhD

RESOLVED:

That the recommendation from the Board of Graduate Studies to revise Regulation 38.3 Governing Research Degrees – Periods of Study, to accommodate a probationary year for students on the Monash/Warwick joint PhD, be approved as set out in paper BGS.23/13/14.

(j) Learning and Teaching Strategy 2012-2017

(k) Information for Students

(l) Lecture Capture

(m) Notification of Penalties for Late Submission of Assessed Work

RESOLVED:

That the recommendation from the AQSC to amend the Senate Degree and Examination Conventions in relation to notification of penalties for late submission of assessed work, be approved as set out in paper AQSC.25/13-14.

(n) Pass Mark for 4th Year Modules on IUMDs

(o) Proposed Revisions to Regulation 36.1.7: Access to University Facilities for Temporarily Withdrawn/ Resit Students

RESOLVED:

That the recommendation from the Board of Graduate Studies to revise Regulation 36.1.7, Access to University Facilities for Temporarily Withdrawn/ Resit Students, allowing students who were temporarily withdrawn or undertaking resit examinations to retain access to University IT and library facilities be approved, as set out in paper BGS.22/13-14.

(p) Collaborative Course Proposals

RESOLVED:

That the collaborative course proposals and revised proposals be approved, as put forward under the headings below under item 9 of paper S.22/13-14 (Part 2):

(i) New College Telford
(ii) Specialist Schools and Academies Trust (Middle East)
(iii) PGA in Improving Service Delivery
(iv) Singapore Institute of Management (SIM)/Singapore Institute of Manufacturing Technology (SIMTech)
(v) SSAT (Middle East)

(q) New Undergraduate Courses of Study

(r) Proposed Amendment of Ordinance 13

RECOMMENDED: (to the Council)

That the proposed amendments to Ordinance 13 on Degrees and Diplomas, to introduce the new degree title of Master of Biological Sciences (MBio), be approved for the first time.

(s) Discontinued Undergraduate Courses of Study
(t) New Postgraduate Courses of Study
(u) Revised Postgraduate Courses of Study
(v) Discontinued Postgraduate Courses of Study

58/13-14 Joint report from the Boards of the Faculties of Art and Science

CONSIDERED:

A report from the Boards of the Faculties of Art and Science (S.23/13-14) and its resolutions recorded under the following items:

(a) Board of the Faculty of Arts: Liberal Arts
(b) Board of the Faculty of Science: Institutional Teaching and Learning Review: Faculty Engagement Update

59/13-14 Report from the Equality and Diversity Committee

CONSIDERED:

A report from the Equality and Diversity Committee (S.24/13-14) and its resolutions recorded under the following items:

(a) Athena SWAN Annual Report 2012/13
(b) Proposed Charter Mark for Gender Equality (GEM)
(b) Staff Statistics Report: Equality Monitoring 2012/13
(c) Promotion and Probation
(d) Review of the Public Sector Equality Duty (PSED) – Report of the Independent Steering Group
(f) HESA Data Collection

60/13-14 Report from the University Health and Safety Executive Committee

CONSIDERED:

A report from the University Health and Safety Executive Committee (S.25/13-14) and its resolutions under the following items:
(a) Terms of Reference and Membership 2013/14

RECOMMENDED: (to the Council)

That the recommendation to revise the membership of the University Health and Safety Executive Committee be approved as set out in Appendix 1 of paper S.25/13-14, to afford the Council the flexibility to appoint to the Committee a Deputy Head of a Science Department.

(b) Audit of the University’s Health, safety and Well-being webpages
(c) Demonstrating Compliance
(d) University Health and Safety Committee (UHSC)
(e) Review of Fire Safety
(f) University Genetic Modification and Biosafety Committee
(g) Flu Vaccinations for Staff
(h) Road Safety Awareness

61/13-14 Report from the Information Policy and Strategy Committee

CONSIDERED:

A report from the Information Policy and Strategy Committee (S.26/13-14) and its resolutions under the following items:

(a) Recommendation from Intellectual Property Committee: Electronic Notebooks for Research
(b) Scholarly Communications Group
(c) JISC Subscription Charges from 2014-2025
(d) Membership and Access
(e) Wireless Network Status Update
(f) Management Information for Teaching and Learning

62/13-14 Report from the Research Committee

CONSIDERED:

A report from the Research Committee (S.27/13-14) and its resolutions under the following items:

(a) University Research Strategy
(b) University Research Centre Review

RESOLVED:

(i) That the recommendation be noted that the following University Research Centres provided added value, contributed to research strategy and were sustainable:

(A) Yesu Persaud Centre for Caribbean Studies
(B) Mathematics Research Centre
(C) Centre for Research in Philosophy, Literature and the Arts (CRPLA)
(D) Criminal Justice Centre
(E) Centre for the Study of Globalisation and Regionalisation (CSGR)
(F) Innovation, Knowledge and Organisational Networks
Research Unit (IKON)

(ii) That the recommendation be noted that the Centre for Fusion
Space and Astrophysics (CFSA) and the Centre for Comparative
Labour Studies (CCLS) be reviewed after one year in 2014/15.

(c) Establishment and Dis-establishment of University Research Centres

RECOMMENDED: (to the Council)

(i) That the Centre for Mechanochemical Cell Biology and the Centre
for Small and Medium Sized Enterprise be recommended for dis-
establishment.

(ii) That the Centre for Law, Governance and Regulation of the Global
Economy and the Warwick Institute for the Science of Cities be
formally approved as University Research Centres.

(d) Horizon 2020

(e) Research Technology Platforms

63/13-14 Awards and Distinctions

RECEIVED:

A paper setting out Awards and Distinctions conferred upon members of the
University since the last meeting of the Senate on 2 October 2013 (S.28/13-14
(Parts 1 and 2)).

64/13-14 Report from the Council: 2013/14 Budget and University Financial Plan 2013 (minute
117/12-13 referred)

REPORTED:

That at its meeting on 22 November 2013 the Council approved the University’s
consolidated accounts for the year ended 31 July 2013; the HEFCE Financial Return
and the associated Management Representation Letter; the Annual Audit Report for
2012-13; and the Annual Assurance Return to HEFCE (Annex E). Following
approval, the aforementioned were submitted to the HEFCE on 2 December 2013.

65/13-14 Report from the Warwick International Foundation Programme Board of Studies

CONSIDERED:

The 2012-13 annual report from the Warwick International Foundation Programme
Board of Studies (S.29/13-14).

66/13-14 Revisions to University Ordinance 14 on Honorary Degrees

RECOMMENDED: (to the Council)

That the proposed revisions to Ordinance 14 on Honorary Degrees, providing for the
award of joint honorary degrees, be recommended for approval to the Council for
the second time, as set out in paper S.30/13-14.
67/13-14 Revised Alcohol and Drugs Policy

RECOMMENDED: (to the Council)

That the revised University Alcohol and Drugs Policy be recommended for approval by the Council, as set out in paper S.31/13-14.

68/13-14 Academic Statistics Yearbook 2013/14

REPORTED:

That the 2013/14 edition of the Academic Statistics Yearbook is available to view on the following web pages: http://www2.warwick.ac.uk/services/spa/businessinformation/yearbook/acstatsyearbook13-14/

69/13-14 Vice-Chancellor’s Action: Revisions to Ordinance 4, Appointment of Lay members of the Council

REPORTED:

(a) That the Vice-Chancellor, on behalf of the Senate, noted on 8 October 2013 the proposed revisions to Ordinance 4 on the Appointment of Lay Members of the Council, and that these revisions were approved by Council for the first time at its meeting on 10 October 2013.

(b) That the Vice-Chancellor, on behalf of the Senate, recommended for approval the revisions to Ordinance 4, and that these revisions were approved by Council for the second time at its meeting on 22 November 2013, as set out in paper S.32/13-14.

70/13-14 Vice-Chancellor’s Action: Conferral of Title of Emeritus Professor/ Reader

REPORTED:

That the Vice-Chancellor, on behalf of the Senate, had approved the conferral of the title of Emeritus Professor/ Reader on the following colleagues with effect from their retirement (given in brackets below):

Emeritus Professor
Professor David Hardiman, Department of History (31 December 2013)
Professor Anthony Lawrance, Department of Statistics (31 December 2013)
Professor Robert Lindley, Institute for Employment Research (30 September 2013)
Professor Carolyn Steedman, Department of History (31 December 2013)

Emeritus Reader
Dr Fred Reid, Department of History
Dr Christine Wilkie-Stubbs, Institute of Education (30 September 2013)

71/13-14 Student and alumni deaths

REPORTED:

That the University had been informed of the deaths of the following students and alumni since the last meeting of the Senate on 2 October 2013, and that the condolences of the Senate be extended to the families of:
Alumni:
Mr Mark Bickerton, MSc Management Science and Operational Research 1983-1985
Mr Robert Bradbury, BSc Mathematics 1993-1996
Mr Galba Bright, LLB Law 1976-1979
Mr Kevin Holmes, BEng Mechanical Engineering 2004-2007
Mr Alan Johnson, BSc Mathematics 1980-1983
Mr Michael Labrou, MBA Business Administration 1988-1990
Mr Leonard Latiff, MA Continental Philosophy 1999-2002
Miss Avril O'Donnell, BA Social Studies 1994-1999
Mr Peter Olive, BSc Physics 1980-1983
Mr Keith Reid, BA Economics 1971-1974
Mr Eugene Ryvchin, MBA Business Administration 2009-2013
Ms Sheila Whitaker, BA Italian and European Literature 1975-1978
Mrs Deborah Wiffin, BA Economics and Economic History 1974-1977

Students:
Mr Martin Timothy Ayling, BA Historical Studies
Mr Kalveer Chall, PhD Chemistry
Mr Yin Fei Chan, Undergraduate Physics (BSc MPhys)
Ms Ming Tsung Cheung, MSc Economics
Mr Rowan Pearce, BEng Manufacturing and Mechanical Engineering
Mrs Jennifer Margaret West, BA in Historical Studies

Date of the next meeting

REPORTED:

That the next meeting of the Senate would be held on Wednesday 12 March 2014 in the Council Chamber, Senate House.