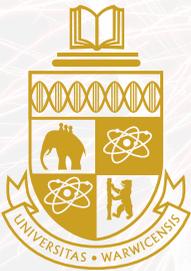




WARWICK
THE UNIVERSITY OF WARWICK



Larry Sullivan Hon LLD

Oration by Professor Deniz Ucbasaran
Warwick Business School



Larry Sullivan Hon LLD

As I look at the audience here today, I see excitement! Elation!
Perhaps a touch of exhaustion!

I also see the next generation of bright minds, eager to make their mark on the world.

I wonder how many great innovators, entrepreneurs and business leaders are in our midst? Who among you has the ambition to be the next Zuckerberg, Yunus, Branson or Huffington? And, if you're planning to follow in their footsteps, how will you use your influence and wealth as a force for good?

Joining us on stage is a highly successful businessman who, for many years, has been using his influence and wealth to make a difference to the lives of people here in the UK and across the world. His determination to seek out sustainable solutions to some of society's toughest challenges is an attribute that our University both admires and strives to emulate. So, it is with great pleasure that I welcome Larry Sullivan to Warwick today.

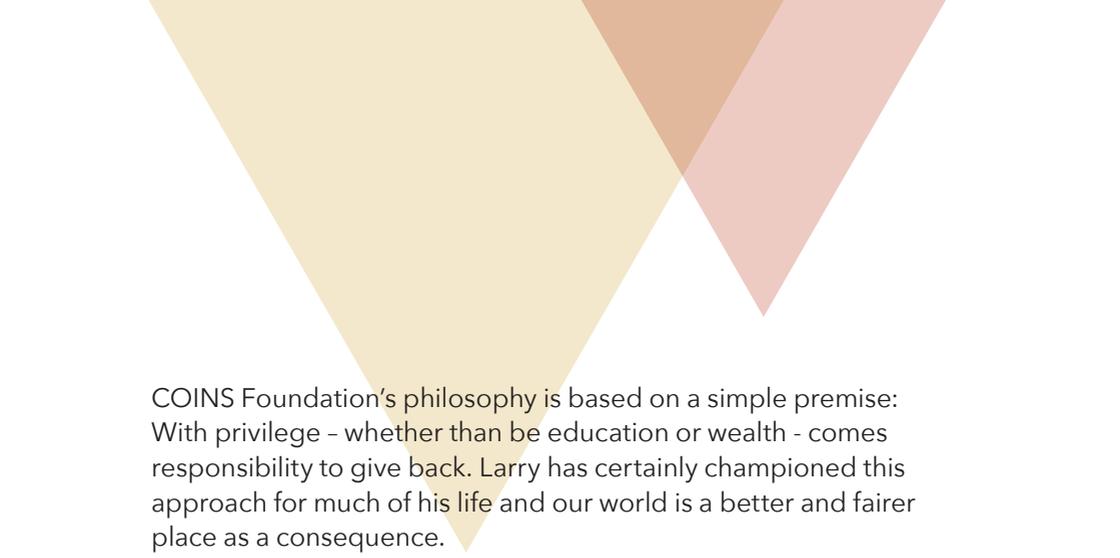
Larry is Chairman and co-founder of Construction Industry Solutions, known to many as COINS. It's a company that has provided business software and services to the construction, engineering, home building and service sectors for more than 30 years. In fact, COINS software was used to build the Shard, an iconic building used by Warwick Business School to teach a range of executive programmes. Larry is also co-founder of five other software houses around the world including Total Objects and OASIS Solutions.

In 2004, Larry applied his entrepreneurial mindset to co-found Stepping Stones, a school for children with hemiplegia and other disabilities. Then came the COINS Foundation, a not-for-profit organisation that aims to use the power of business to create a better and more sustainable future.

Through the Foundation, Larry supports a diverse range of social initiatives, encouraging the next generation to think differently about poverty, disability and injustice. One of these initiatives is the Cookie Bar, a social enterprise café which helps disabled children gain experience in business and become social and economic contributors.

Larry also sits on the Board of Habitat for Humanity, a global housing charity that is helping to transform lives in more than 70 countries by building safe and decent homes. Another COINS venture that the budding entrepreneurs amongst you may have heard of is the Construction Industry Grand Challenge. Launched in 2015, it's a competition to find free thinkers with game-changing ideas that address the issues faced by not only the construction industry but also the built environment more generally.

These days, Larry spends a considerable amount of his time and energy trying to influence others, including businesses, to change the way that they think about business and social justice. He's also a regular speaker at universities and business schools across the world, including Harvard, Monash and, of course, Warwick. By talking about entrepreneurship as a force for good and social improvement, he hopes to inspire the next generation of business start-ups and leaders to follow a socially responsible business path.



COINS Foundation's philosophy is based on a simple premise: With privilege - whether than be education or wealth - comes responsibility to give back. Larry has certainly championed this approach for much of his life and our world is a better and fairer place as a consequence.

Chancellor, in the name of the Senate, I present to you for admission to the degree of Doctor of Laws, *honoris causa*, Larry Sullivan.